

The background of the cover is a composite image. On the left, a DNA double helix is shown in glowing orange and red. On the right, a hand is holding a ruler over a bar chart. The bar chart has a vertical axis with numbers 92, 94, 96, 98, 100, 102, 104, and 106. The bars are orange and their heights increase from left to right. The overall color scheme is blue, orange, and green.

## Measures of Success

2004 Annual Report

1 The leg of a young girl with bone cancer is grown by one inch without surgery.

PAGE 16

10 A study to test the safety of a new approach to treating Alzheimer's disease uses 10 microliters of a gene-transfer agent.

PAGE 9

31

Rush keeps busy in 2004 with 31-person increase in the average daily census.

PAGE 4

12 In its July 12, 2004, issue, *U.S. News & World Report* ranks Rush among the nation's top 50 hospitals in 12 specialties.

PAGE 13

86

Rush earns its highest inpatient satisfaction score ever when compared to other 600-bed hospitals.

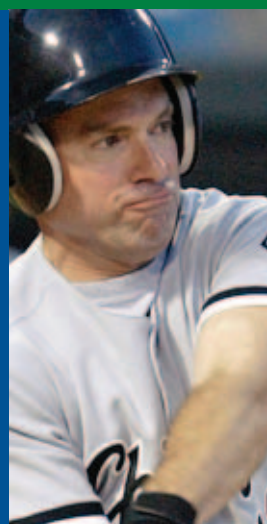
PAGE 12



# 2

Physicians at Rush become the official team doctors for two professional sports teams: the Chicago Bulls and the Chicago White Sox.

PAGE 20



2 Message From the President and CEO, and the Chairman of the Board

## 3 Measuring Growth

- 4 A Busy Year for Rush
- 5 Teaming up to Fight Breast Cancer
- 5 Furthering Medicine One Student at a Time
- 6 Going the Extra Mile
- 6 Perinatal Network Expands

## 7 Measuring Progress

- 8 Research at Rush Moves Forward
- 9 Tailoring Treatment
- 9 Breaking New Ground in Alzheimer's Research
- 10 Finding Ways to Improve Women's Health
- 10 Patient with Untreatable Epilepsy Finds Hope

## 11 Measuring Quality

- 12 Patient Satisfaction Scores Soar in 2004
- 13 Rush Leads Illinois in *U.S. News* Rankings
- 13 Rush Reaches Historic Heights in JCAHO Survey

## 14 Measuring Results

- 16 Saving a Six-Year-Old's Leg
- 16 Gifts Translate into Technology
- 17 The Heart Team Works Together to Save a Life
- 17 Advanced Reproductive Care Celebrates an Anniversary
- 18 SAME Program Inspires Students
- 18 Things Go Swimmingly on 5 Pavilion
- 19 A Rush to the Virtual Front Door
- 19 A Minimally Invasive Approach to Aneurysms

## 20 Measuring Success on the Field

- 21 Vital Statistics
- 22 Financial Report
- 23 Philanthropy and Extramural Support
- 24 Honor Roll
- 29 Rush Governance

# 65,000

Daniel Scott is just one of the 65,000 elementary and high school students who benefit from Rush's Science and Math Excellence Network.

PAGE 18



**On the cover:** With intensity-modulated radiation therapy — an advanced mode of high-precision radiotherapy that uses computer-controlled accelerators to deliver precise radiation doses to tumors — radiation oncologists at Rush can conform the radiation dose to the shape of the tumor. This maximizes effectiveness and minimizes radiation exposure to healthy tissue and the side effects of radiation therapy.

## A Message from the President and CEO, and the Chairman of the Board



From the bedside to the boardroom, numbers are vital in health care. Paying attention to numbers — both large and small — allows us to evaluate the care we deliver to every patient, to assess our progress toward critical financial goals and to monitor our performance in comparison to our peers. Ultimately, numbers help us understand how we are measuring up against our mission — and how well we are fulfilling the trust our community places in us.

This year's annual report is filled with numbers that add up to a successful year. Consider just two such numbers: 12 and 7,500,000. Although vastly different in scale, they both point to remarkable achievements.

Twelve is the number of medical specialties in which Rush ranks among the country's best, according to *U.S. News & World Report's* annual best hospitals issue. With this year's results, Rush leapfrogged into the leadership spot ahead of all hospitals in Chicago. In fact, Rush ranked in more specialties than any other medical center in the state.

Much further along the number line, 7,500,000 represents the amount in dollars of a gift from the McCormick Tribune Foundation that will allow Rush to build one of the region's most sophisticated emergency services facilities. The new McCormick Tribune Center for Advanced Emergency Response will provide an important community resource. It will also solidify Rush's role as a leader in the development of integrated strategies for bioterrorism response among hospitals, public health organizations and other "first responder" agencies across the city.

Construction of the new emergency response facility in a convenient new location will be an important step in our plans to revitalize the Ashland-Harrison campus to make it easier for patients to access coordinated care. To fund our ambitious plans, we must turn again to scrutiny of the numbers, putting initiatives in place to decrease our costs while increasing our revenue as we have successfully done over the past several years.

But numbers alone never tell the whole story. More important are the people behind the numbers. The many dedicated Rush employees — nurses, doctors, technicians, cafeteria workers and many others — who work together to provide skilled, compassionate care to our patients. And the thousands of patients whose lives have been changed for the better by the exceptional treatment they received at Rush. When all is said and done, these are the ultimate measures of success.

Larry J. Goodman, MD  
President and CEO

Edward A. Brennan  
Chairman of the Board

Measuring

# growth

# 31

In FY04, patient floors bustled with activity due to a 31-person increase in the average daily patient census.



## Measuring Growth

The concept of growth drove much of the work done at Rush in 2004. Going beyond plans to expand and improve facilities, Rush sought to extend its reach to help more patients. And the numbers indicate that Rush is doing just that.

More than a year ago, Rush launched its first major ad campaign. Millions around the Chicago area saw — and heard — why Rush is so special. For many, these ads confirmed what they already knew. For those unfamiliar with Rush, this was truly news.

The ad campaign has been successful in helping draw more patients to Rush. Our average daily census in 2004 — the average number of patients hospitalized each day — increased, as did the numbers of life-saving procedures such as liver and heart transplants.

But to give sole credit to the ad campaign for this past year's growth would be unfair — and inaccurate. The truth is that in 2004 Rush staff worked harder and smarter than ever before. And without the financial support of our donors, much of what we accomplished would not have been possible. Thanks to their efforts, more and more students are receiving advanced degrees from Rush University and more and more patients are reaping the benefits of one of the nation's premier health care institutions.

### A Busy Year for Rush

Ask members of the Rush health care team to describe their year and most would use one very telling word: busy. That's exactly what the numbers indicate. In FY04, Rush was busier than ever with an average of 487 patients being cared for in the hospital each day. This means that, on average, Rush staff treated **31 more inpatients daily** in FY04 than they did in FY03. The reasons for the increase? Process improvements and a major advertising campaign certainly played key roles in helping extend quality care to more people in need, as did Rush's hard-working staff. The best news is that a busier Rush helps set the stage for a healthier Rush.





# 500,000

Contributions to Rush from the Brian Piccolo Cancer Research Fund and its fund-raising partners reached new heights this past year, totaling almost \$500,000 in FY04.

## Teaming Up to Fight Breast Cancer

When the Brian Piccolo Cancer Research Fund and its partner, NFL Charities, first teamed up with Rush just over a decade ago, the fund contributed approximately \$200,000 a year to the Medical Center's breast cancer research. Since then, Bears Care — the philanthropic arm of the Chicago Bears and a fund of the McCormick Tribune Foundation — and the Gavers Community Cancer Foundation have joined in partnership with the Piccolo Fund to contribute to breast cancer research at Rush.

Today, the fund and its fund-raising partners contribute close to **\$500,000 annually** and have now raised more than \$4 million for Rush's breast cancer team. And that's not all the Brian Piccolo Fund did in 2004. Along with Rush, the NFL and the Chicago Bears, they also launched a public awareness campaign about the importance of mammography in detecting breast cancer in its early stages.



# 10,138

Rush University conferred its 10,138th degree in 2004, with medical student William Park (shown at right) receiving the 10,000th degree.

## Furthering Medicine One Student at a Time

Since its beginning in 1972, Rush University has graduated **10,138 students**, with increasing enrollment over the last two years. At Rush, we train students in the latest advances and technologies and the kind of compassionate medicine that can't be found in textbooks.

Rush continues to send into communities doctors, nurses, researchers and technicians trained in leading-edge fields and procedures. This summer a new vascular ultrasound program in the College of Health Sciences graduated its first class. One of only three bachelor-degree-granting programs in the country, this program is designed to meet the growing demand for vascular sonographers. This year also saw the first graduates from our accelerated nursing program — an intensive one-year curriculum that allows career-changing professionals to jumpstart their nursing careers.

## Going the Extra Mile To Help Patients Needing Liver and Kidney Transplants

It's not unusual to see Forrest Dodson, MD, the Jack Fraser Smith Professor of Surgery, heading down the Illinois interstate in the middle of the night with a cooler in the passenger seat. In fact, he sees these nocturnal excursions as part of his job. When he jumps into his car, it's for a patient. Someone is awaiting a liver or kidney transplant, and somewhere down the road there's a life-saving organ. "When a donor becomes available," says Dodson, director of the liver transplant program at Rush, "we just go."

Whereas some transplant surgeons send residents or fellows to procure organs and rely on ambulance services for transportation, Dodson — who trained under transplant pioneer Thomas E. Starzl, MD, in Pittsburgh — believes in a hands-on approach that allows for more expert organ evaluation as well as speed in retrieving the organs. When it comes to organ transplant, every minute counts: Rush surgeons streamline the process dramatically by assessing on the spot whether an organ will work for one of their patients, and then make the necessary calls — to the operating room for scheduling, to the patient, to the nurses — before returning to transplant the organ themselves.

This approach is just one of the reasons for the dramatic growth of Rush's liver and kidney transplant program, with the number of kidney transplants increasing five percent from 2003 to 2004 and the number of liver transplants increasing **43 percent** during that same period.



# 43

Liver transplants at Rush increased by 43 percent from FY03 to FY04.



# 2

The Rush Perinatal Center added two new hospitals last year, making it one of the largest perinatal networks in Illinois.

## Perinatal Network Expands, Offers Expertise in High-Risk Deliveries Second to None

Last year, 31,347 babies were born at Rush Perinatal Network hospitals, with 500 to 700 being high-risk deliveries. Rush, along with Advocate Illinois Masonic Medical Center, is designated by the State of Illinois to serve as the regional center for a network of Chicago-area hospitals providing quality care to high-risk mothers and babies. The network is one of 10 perinatal centers designated as such by the State of Illinois, and is currently one of the largest — **adding two new hospitals** to its network in the last year.

And with perinatal centers, bigger is better — for new mothers and their babies. A large perinatal center brings greater opportunities for consultation on high-risk cases and more opportunities for patient transfers to a facility trained to meet their specific needs, which ultimately brings more expertise and better outcomes to high-risk deliveries.



# 265

In the past 15 years, Rush has seen a 265 percent increase in research dollars, paving the way for important discoveries that will help advance the future of medicine.

Measuring

# progress

## Measuring Progress

Finding a way to safely deliver potentially healing genes to the brains of patients affected by Alzheimer's disease. Providing the educational groundwork to help shape the health care leaders of tomorrow. Implementing institutional changes and seeing the first signs of their effectiveness.

In health care, these kinds of advances inspire even greater accomplishments. At Rush signs of progress can be found in every corner of the institution. As an academic medical center, we push medicine forward through research, we advance careers through education, we improve the quality of life for our patients through innovation. At the same time, we work toward building a stronger Rush by implementing change.

Although we cannot always offer an immediate cure, at Rush we explore new paths of discovery, creating hope and laying the foundation for future discoveries. It's a journey we take with thousands of men and women who volunteer for clinical research, without whom progress in medicine would not be possible.

### Research at Rush Moves Forward Thanks to Increases in Funding

In 1990, Rush received \$20 million in annual external research support. This past year, Medical Center researchers received more than \$73 million in such support — a **265-percent increase** in less than 15 years. What's more, 70 percent of that funding comes from the National Institutes of Health — a true stamp of approval for the important work now under way in laboratories and clinics across the Rush campus. That research encompasses everything from studies of diabetes and HIV risk to the development of x-ray technology for investigating degenerative joint disease. The common factor in all of this work is the patient. Every study, whether it's done in a lab or at the bedside, is about improving patient care — and doing it as quickly and safely as possible. It's research, and it's how meaningful medical progress is made.





## Tailoring Treatment

Over the past several years, one thing has become abundantly clear to cancer researchers at Rush and around the world: Not all tumors are alike. And, therefore, not all patients will respond in the same way to the same kind of treatment. This revelation has opened new doors for cancer research, with investigators identifying molecular profiles in tumors that are predictive of how well patients will respond to specific types of treatment. Some lung cancer cells, for example, have been found to have abnormally high levels of epithelial growth factor receptor — a protein that causes cells to divide.

In 2004, lung cancer researchers at Rush investigated the effectiveness of drugs designed to inhibit this protein and slow down tumor cell growth in a series of studies. To determine which patients would have the best chances for a positive response, oncologist Philip Bonomi, MD, the Alice Pirie Wirtz Professor of Medical Oncology, reviewed the molecular profiles of tumors in each patient collaborating with John Coon, MD, PhD, director of molecular pathology. The goal: to tailor treatment regimens so that patients receive the gentlest and most effective care possible.

# 170,000

New treatment protocols evaluated at Rush could help the estimated **170,000 people** diagnosed with lung cancer each year.

# 10

Just **10 microliters** of a new gene-transfer agent — that's 10/millionths of a liter — may ultimately help modify the devastating course of Alzheimer's disease.

## Breaking New Ground in Alzheimer's Research

Scientists have known for decades that nerve growth factor, or NGF for short, is like fertilizer for brain cells — and could potentially be used to maintain cell function and prevent cell death, a hallmark of Alzheimer's disease. But until now, a challenge remained: how to safely deliver NGF directly to the region of the brain where degeneration occurs without damaging other parts of the brain? Rush investigators are using a sophisticated surgical technique in patients with Alzheimer's disease to deliver a new gene-transfer agent — that is, an agent that will get the gene containing the code for NGF into the affected cells in the brain without interfering with other brain cells.

Rush is the only center in this phase I study, which tests the safety and tolerability of this new gene-transfer agent that is being delivered directly to the basal forebrain, an area of the brain almost universally affected by Alzheimer's disease. If it proves safe, researchers will move to a phase II study — involving more patients at multiple clinical sites — to test whether this new agent is effective in modifying the course of this devastating disease.



## Finding Ways to Improve Women's Health

Rush continues to play a lead role in national research on women's health as one of 40 U.S. centers involved in the Women's Health Initiative (a 15-year study sponsored by the National Institutes of Health). Under the guidance of co-principal investigator Lynda Powell, PhD, Rush is helping to increase knowledge about the special health concerns of women after menopause. The study is looking at the best ways to prevent heart disease, breast and colon cancer, and osteoporosis — the leading causes of death and frailty in postmenopausal women. Rush's role is significant because it is one of only four participating centers focusing on black women, a population that suffers disproportionately from many of these diseases.

Powell and Rush are also involved in the Study of Women's Health Across the Nation (SWAN), a study designed to evaluate the physical, biological, psychological and social changes experienced by women during their menopausal transition years. They hope to help health care providers, women and scientists understand how mid-life experiences affect health and the quality of life during aging.



# 161,000

Thanks to the **161,000 women** participating in the Women's Health Initiative, researchers at Rush and around the country can evaluate the best ways to prevent life-threatening diseases in postmenopausal women.

# 7

Indiana native Craig Hildebrand is the 7th person in the nation to receive a new groundbreaking epilepsy treatment available at Rush.

## Untreatable Epilepsy Finds Hope

Losing short-term memory. The inability to work or drive. These are just a few of the negative effects of epilepsy. And, sadly, one-third of patients with epilepsy cannot find relief from medication. That's why Craig Hildebrand from Indiana took the chance on a new technology available at Rush University Medical Center that seeks to stop seizures before they start via a neurostimulator implanted in the brain. Because his seizures originated in two locations, brain surgery to remove the focal points was not an option. "I came to Rush because nothing else had worked and I needed the best doctors available," says Craig, who learned of the study from his physician, Michael C. Smith, MD, a co-principal investigator for the trial.

Although he isn't yet seizure free, doctors — and Craig — are optimistic. "We've almost completely controlled the seizures on one side of his brain and we're working on the other," says Marvin Rossi, MD, one of the doctors working with Craig. Rush is one of only 10 centers in the country participating in this trial, and Craig is only the **seventh person in the nation** to receive the implant. If successful, this procedure will lead to a breakthrough for millions of epilepsy patients.

# 86

In patient satisfaction surveys, Rush ranked in the 86th percentile when compared to other 600-bed hospitals — Rush's highest inpatient satisfaction scores ever.

Measuring

# quality



## Measuring Quality

As a major academic medical center, Rush is under constant scrutiny: from patients, from accrediting organizations, even from the media. And at Rush, we wouldn't have it any other way. A system of checks and balances not only tells us how well we are doing in delivering quality care, it tells us how we can improve.

This past year, Rush earned several ratings affirming what our staff hears at the bedside every day — that Rush excels at providing skilled and compassionate care in an environment that adheres to the strictest health care standards.

At Rush, we always have a multitude of initiatives under way directed at finding ways to further improve the patient experience. Why? Because quality is a top priority at Rush. And, according to patient surveys, the Joint Commission on Accreditation of Healthcare Organizations and *U.S. News & World Report*, this dedication shows. It is truly a team effort, with staff from all areas of the Medical Center pulling together to do what's best for our patients.

### Inpatient Satisfaction Scores Soar in 2004

There's something special about Linda Greenberg, RN (shown at right), and her patients know it. In fact, Linda's warmth and humor inspire many of her patients to mention her by name in patient surveys, earning her Rush's "star" award for making a difference in the patient experience.

Linda's unique rapport with patients is just one of many reasons Rush reached some of its highest inpatient satisfaction scores ever in early 2004. According to quarterly results from Press Ganey Associates, a firm that compiles patient satisfaction data, Rush ranked in the **86th percentile** when compared to other 600-plus bed hospitals across the nation. In addition, Rush climbed to the 92nd percentile when compared to U.S. academic medical centers similar to Rush.

What distinguishes Rush from other hospitals when it comes to patient satisfaction? Surveys indicate it has a lot to do with the quality of the people who work here. The award-winning nurses. The skilled and highly trained physicians. The hard-working cafeteria workers, valet staff and unit clerks. And the many others who dedicate their days — and nights — to the care of Rush patients.





12

Twelve specialty areas at Rush made the top 50 list in *U.S. News & World Report*: orthopedics; geriatrics; neurology and neurosurgery; kidney diseases; otolaryngology; endocrinology; gastroenterology; gynecology; cancer; respiratory disorders; cardiology and cardiac surgery; and urology.

### Rush Leads Illinois in *U.S. News* Rankings

In the July 12 issue of *U.S. News & World Report* — an annual showcase devoted to “America’s Best Hospitals” — Rush ranked in more specialty areas than any other hospital in Illinois. Rush made the top 50 in **12 of 17 specialties**.

Of the more than 6,000 medical centers evaluated, only 18 medical centers in the nation received similar ratings. In fact only 177 — or fewer than 1 in 30 — made it on the list at all, according to *U.S. News*.

Who makes the list? “The hospitals in the list fit a certain mold,” according to the magazine. “They are often referral centers, because their physicians see sicker patients and do higher volumes of tough procedures. They follow, often propose, advanced treatment guidelines.” Rush certainly fits the criteria and is proud to be named among the nation’s best.



95

If the Joint Commission on Accreditation of Healthcare Organizations used letters to grade hospitals, Rush would have received a solid A for scoring a 95.



### Rush Reaches Historic Heights on Joint Commission Survey

Every three years, Rush is evaluated by the Joint Commission on Accreditation of Healthcare Organizations (JCAHO), the preeminent standards-setting body in health care. Recognized as a national symbol of quality, accreditation by JCAHO reflects an organization’s commitment to performance standards. In FY 2004, the Medical Center earned the highest JCAHO survey score in Rush history: a commanding **95 out of 100**. This accomplishment alone is impressive. But considering that Rush achieved this score during the busiest week of its busiest month, this feat is beyond impressive; it’s simply extraordinary.

## Measuring Results

Everything at Rush — research, education, treatment, community outreach, fund-raising — has one ultimate purpose: to produce a result that improves the quality of someone's life. A leg-saving procedure that allows a little girl to ride a bike, a center that helps couples struggling with infertility to have a family, a community partnership that encourages a teenage boy to pursue his love of science.

Stories like these have happy endings that provide inspiration on all fronts. They inspire the staff at Rush to continue and expand the work they do; they inspire the people who benefit — patients, families, students, members of our community — to live better lives and share their experiences with others. They inspire those who hear these real-life stories to lend their support to the programs and the people behind them.

Whether it's one centimeter or five miles, these measures of success represent our greatest accomplishment: changing lives for the better.

A large, bold yellow number '1' is centered on a background of fallen autumn leaves in shades of orange, yellow, and brown. The leaves are scattered across a dark, paved surface. On the right edge of the frame, a portion of a person's head and shoulder is visible, wearing a pink and white patterned headband and a white garment.

Within 10 minutes, a six-year-old's leg  
is grown by one centimeter without surgery.



Measuring

results



## Innovation Meets Determination to Save a Six-Year-Old's Leg

**One centimeter.** For Domonique Patton's mother, Leitia, that one centimeter is a major accomplishment. Had she not found a 24-hour limb preservation hot-line at 2 a.m. during a last ditch Internet search, Domonique wouldn't have a leg to grow.

At four years old, Domonique (shown on p. 15) was diagnosed with osteosarcoma, a bone cancer most commonly found in adolescents. A leg-saving implant was on the market, but it had never been used for a child so young, and Domonique's doctors in Michigan believed the best option for her was amputation.

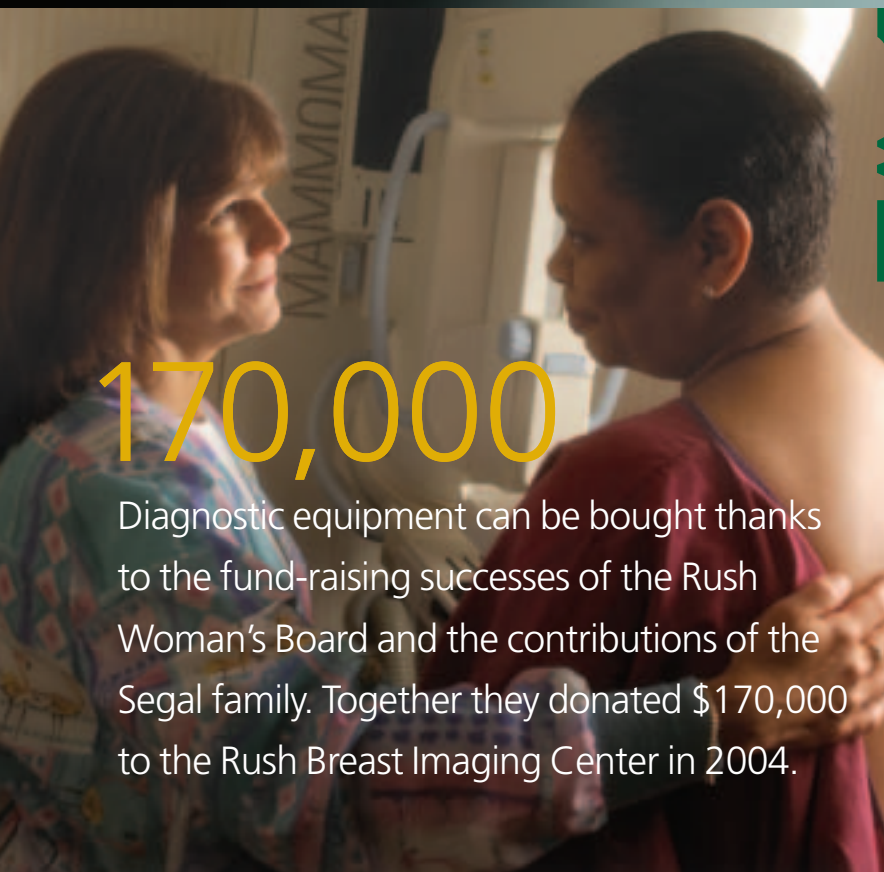
With Domonique scheduled for amputation in a few days, Leitia's search was all the more determined. Through her search, Leitia found orthopedic surgeon Steven Gitelis, MD, the Rush University Professor of Orthopedic Oncology, who had used the leg implant on older children.

"When I called Dr. Gitelis's office," says Leitia, "I told them that I'd seen he did the surgery on a 10-year-old and asked them if he could do that on a 4-year-old also. They said, 'Just bring her in.' Dr. Gitelis told us if they couldn't put the implant in because of her age, they would figure something else out until she got old enough for the implant.

"That's what any mother would want to hear," she says. Now Domonique has the distinction of being the youngest child in the United States to receive the first leg implant that does not require additional surgeries to grow as the other leg grows.

Domonique simply has to visit Rush to keep her legs the same length. The implant uses an electromagnetic field to lengthen the implant internally. Electromagnetic waves heat up an internal mechanism that triggers a spring-like coil that, in turn, expands the implant.

"I tell everybody how lucky we are to have technology so close to home," says Leitia. "Domonique had her leg grown this summer. It was over in 10 minutes, and she was ready to go home and ride her bicycle."



## Gifts Translate Into New Technology for Rush

Since 1884 the Woman's Board has supported patient care at Rush and its predecessor institutions with proceeds from fund-raising opportunities like the Annual Fashion Show and its spring luncheon. In its early years, the board provided bedding and magazines, but today it's enabling doctors like radiologist Peter Jokich, MD, and his team at the Rush Breast Imaging Center to use the latest diagnostic technology. Just last spring, appropriations from the Woman's Board, along with gifts from the Segal family, **totaling \$170,000**, allowed the center to purchase not only a Suros ATEC needle core biopsy device to be used under MRI guidance, but also a new dedicated bilateral breast coil for breast MRI and a DynaCAD computer workstation, which allows multiple display formats of breast MRI images and more accurate interpretations. These technologies are designed to give women quicker and more precise diagnoses to help combat breast cancer in its earliest — and most treatable — stages.

# 170,000

Diagnostic equipment can be bought thanks to the fund-raising successes of the Rush Woman's Board and the contributions of the Segal family. Together they donated \$170,000 to the Rush Breast Imaging Center in 2004.

## The Heart Team at Rush Works Together to Save A Life

On a plane trip to California, Vaidas Paulis caught what he thought was the common cold. Three months later he still had a cough, and he found himself unable to catch his breath after walking short distances. Puzzled and concerned, the normally active 30-year-old came to Rush where cardiologist Roger Billhardt, Jr., MD, gave him the news: Vaidas had viral myocarditis, an uncommon and potentially deadly condition that causes heart muscles to inflame and weaken. To keep his heart going, Vaidas's team of physicians, including Stephanie Dunlap, DO, medical director of heart failure and cardiac transplantation, increased Vaidas's medical therapy and referred Vaidas to electrophysiologist Richard Trohman, MD, the Grace DeForest and William Louis Veeck Professor of Cardiovascular Research, for the placement of a biventricular pacemaker and defibrillator device. These devices stabilized and maintained his heart rhythm. But Vaidas's condition continued to deteriorate. Even with medications, he could no longer breathe or walk without assistance.

Vaidas's name was put on a list for a heart transplant. "I thought I had just one week left; I had accepted that if it happens it happens," Vaidas says. "Then, at what seemed like the last minute, they found a donor and I underwent a transplant."

Performed in August by Robert S.D. Higgins, MD (shown at right), chair of cardiovascular and thoracic surgery at Rush and the Mary and John Bent Professor of Cardiovascular-Thoracic Surgery, this transplant has given Vaidas, now 36, renewed energy and hope for the future. He continues to see both Drs. Dunlap and Higgins and faithfully attends his rehab sessions — where he runs on the treadmill or rides the stationary bike **five miles a session**, three sessions a week — and even makes his way to the gym where he lifts light weights. "I feel like a new person," Vaidas says. "I feel better now than I did before I got sick."

Returning to his job as a wine salesman in January, Vaidas has big plans for the future: a new wine and cheese shop that he and his friend planned while Vaidas recuperated. None of this, Vaidas realizes, would have been possible without his heart care team at Rush. "Because of them," he says, "I'm here today."

**5** Last summer, heart patient Vaidas Paulis couldn't walk 10 feet without stopping to rest. Today he works out on a treadmill and stationary bike, "traveling" five miles, three times a week.



**20**

Advanced individualized attention has allowed the Rush Center for Advanced Reproductive Care to help families grow for more than 20 years.

## The "Results" of Advanced Reproductive Care Gather to Celebrate an Anniversary

For couples facing infertility — and the specialists who treat them — there is no greater joy, no greater achievement than the birth of a healthy baby. At the Rush Center for Advanced Reproductive Care, babies are always a cause for celebration. And celebrate they did in FY 2004 as they commemorated the **20th anniversary** of Rush's IVF program — Chicago's longest-running fertility program — by inviting "miracle babies" and their parents to a reunion at Rush. Of course, many of those in attendance were far past their diaper years. In fact, Rush's very first "miracle," Tiffany (shown at left), now attends college.





# 65,000

Daniel Scott is one of 65,000 inner-city students who have participated in Rush's Science and Math Excellence Program, which has given Daniel and many others the opportunity to explore their interests in medicine.

## SAME Program Inspires Students to Explore Science and Math

Lane Tech High School senior Daniel Scott knows the difference one lab can make. He remembers when his elementary school barely had the workspace for students to conduct a class experiment — until the Science and Math Excellence (SAME) Network built them a science lab.

Since Rush's Department of Community Affairs established SAME in 1990, the Network has helped nearly **65,000 students** in 44 Chicago public elementary schools and 11 high schools improve their science, math and reading comprehension skills. And thanks to SAME, Daniel, now 17 and a network participant since the sixth grade, is still at it, exploring his interest in medicine by interning in a Rush laboratory and taking classes with Rush faculty.

"Without SAME, none of this would have been possible," Daniel says. "I would not have the chance to work at this hospital or learn what I'm learning. SAME made that a reality for me."

## Things Going Swimmingly on 5 Pavilion

Things have changed on 5 Pavilion — Rush's pediatric floor. And it's not just the floor-to-ceiling facelift the unit recently got. Two years ago, patient satisfaction scores on the unit were just treading water. Surveys indicated that patients and their families weren't happy with the facility — which is housed in a 100-year-old building. And responses showed that communication between staff and family members, as well as communication among staff, could use improvement. So even before construction got under way on a marine makeover — today the unit is awash in the vibrant colors and shapes of the tropical ocean floor and has a completely renovated playroom compliments of the Toys "Я" Us Children's Fund, Inc., through the Starlight Starbright Children's Foundation — the staff got busy with a "Family Satisfaction Initiative." Nurses started knocking on patient doors to introduce themselves and ask if there was anything they could do for families. Staff took classes on talking about difficult issues. Multidisciplinary teams began discussing all patients in weekly rounds. Even construction played a role: The new nursing unit was designed specifically to promote information sharing. The result: 5 Pav's overall patient satisfaction score, as measured by Press Ganey (see p. 12), jumped to the **96th percentile**, making it one of the highest-rated units at Rush — and in the nation.

# 96

The pediatric unit's patient satisfaction score soars to 96 after a change in appearance and, most important, a change in approach.





## A Rush to the Medical Center's Virtual Front Door

The Web site is a front door to Rush, welcoming an average of around 3,000 visitors every day. Recently, the site underwent a major redesign and upgrade. Many new features were added, including a dynamic navigation system that offers users quick links to other pages of interest.

On any given page, visitors are just a click away from profiles of physicians whose specialties match the subject area of the pages being viewed. Information about related clinical services, health topics and clinical trials is also right at hand. The dynamic page system has resulted in an increase of about 25 percent overall in traffic to the site over the previous year, with more than **4.7 million pages** viewed this year, bringing just that many more people to our front door.

**4.7** As part of Rush's marketing strategy, the Rush Web site underwent a major transformation, resulting in 4.7 million pages being visited this past year.



# 8

For Deb Dobben, **eight coils** — inserted during a procedure she underwent at Rush to treat an aneurysm — made the difference between life and death.

## A Minimally Invasive Approach to Treating Aneurysms Puts Patients Back on Their Feet

Deb Dobben was having a typical morning: She went for a run and then to church. But what happened next was anything but ordinary. Deb passed out in church. She was rushed to a local hospital where they performed a gamut of tests initially centered around heart complications. Finally an MRI uncovered the cause — a 10 millimeter aneurysm in her left internal carotid artery.

Deb was transferred immediately to Rush where she met with Demetrius Lopes, MD, a neurosurgeon at Rush and a pioneer in the technique called stenting and coiling that is used to treat aneurysms.

Sometimes known as the “silent killer,” aneurysms are particularly scary because they have no apparent cause and most patients don’t experience symptoms before they rupture. There’s no genetic link and seemingly no tie to behavioral risk factors. As Deb says, “It’s one of those uncertainties of life.”

What shouldn’t be an uncertainty is how an aneurysm is treated once it’s discovered. Deb was fortunate to be taken to Rush. She was even more fortunate that her aneurysm could be treated via the innovative, minimally invasive stenting and coiling procedure — a procedure being performed by only two neurosurgeons in Chicago.

In this procedure, doctors use the body’s vascular system — threading catheters through the blood vessels using very precise imaging techniques — to place coils in the aneurysm to block blood flow and stents to keep them in place, all without having to open the skull. This means significantly less time in recovery and less risk of stroke or memory loss.

“I was impressed by how quickly I was back to work,” says Deb who is general manager for a food manufacturer. “This is what health care should be about — procedures that are just an incidental set back and don’t cause you to lose significant time from your job and your home.”

## Measuring Success on the Field

**The Chicago White Sox and Chicago Bulls Score with New Team Physicians**

What do Kirk Hinrich of the Chicago Bulls and Frank Thomas of the White Sox have in common? How about some of the best sports medicine specialists in Chicago at their disposal.



Last year, both the Chicago White Sox and the Chicago Bulls selected sports medicine specialists from Midwest Orthopaedics at Rush and internists from Rush to be the teams' physicians. And Rush University Medical Center was chosen as their preferred medical center.



Team physicians for the Chicago Bulls. Front row (l-r): Kathleen Weber, MD; Brian Cole, MD; Anthony Romeo, MD. Second row (l-r): Scott Palmer, MD; Gregory Nicholson, MD; Charles Bush-Joseph, MD. Back row (l-r): Bernard Bach, Jr., MD; George Holmes, Jr., MD; and Nikhil Verma, MD. Not included in photograph: William Kehoe, MD, and David Orth, MD. And at right: Internist Joseph Hennessy, MD, gets a chance to care for—and play with—his favorite team. The White Sox team physicians also included: Bush-Joseph, Bach, Nicholson, Weber, Cole and Romeo as well as Dragan Djordjevic, MD, and Jisu Kim, MD.



Team physicians for the Chicago Bulls



Joseph Hennessy, MD



## Vital Statistics

**RUSH IN BRIEF**

<b>Date founded</b>	1837
<b>Medical staff</b>	891
<b>Professional nursing staff</b>	993
<b>Residents and fellows</b>	620
<b>Employees</b>	8,536
<b>Staffed beds</b>	
Rush University Medical Center	600
Johnston R. Bowman Health Center	79
Rush Oak Park Hospital	176
<b>Births</b>	
Rush University Medical Center	2,040
Rush Oak Park Hospital	N/A
<b>Admissions</b>	
Rush University Medical Center	29,757
Rush Oak Park Hospital	4,402
<b>Average length of stay in days</b>	
Rush University Medical Center	6.0
Rush Oak Park Hospital	5.9
<b>Patient days</b>	
Rush University Medical Center	177,879
Rush Oak Park Hospital	26,101
<b>Operations performed (inpatient and outpatient)</b>	
Rush University Medical Center	18,276
Rush Surgicenter	4,602
Rush Oak Park Hospital	3,844
<b>Emergency department visits</b>	
Rush University Medical Center	40,774
Rush Oak Park Hospital	15,112

**PHILANTHROPIC AND EXTRAMURAL SUPPORT**

<b>Total philanthropic gifts</b> (in millions of dollars)	\$35.3
<b>Gifts received, by purpose</b> (in millions of dollars)	
Unrestricted	\$ 1.5
Student Aid	\$ 0.9
Facilities	\$ 0.1
Research	\$ 6.3
Special programs	\$26.5
<b>Gifts received, by source</b> (in millions of dollars)	
Individuals and families	\$28.0
Corporations	\$ 2.1
Foundations	\$ 2.8
Associations and other organizations	\$ 2.4
<b>Research Awards</b> (in millions of dollars)	\$73.3
<b>Research Awards, by source</b> (in millions of dollars)	
National Institutes of Health	\$51.4
Other federal awards	\$ 1.1
Other public health awards	\$ 3.0
Private corporations	\$16.8
Other	\$ 1.0

**RUSH UNIVERSITY STUDENT BODY**

Rush Medical College	529
College of Nursing	429
College of Health Sciences	270
The Graduate College	92
Unclassified students	62

**FACULTY AND STAFF**

Rush Medical College	2,608
College of Nursing	236
College of Health Sciences	214
The Graduate College	101

**ACADEMIC AFFILIATIONS**

Beloit College  
 Benedictine University  
 Carleton College  
 Dominican University  
 Knox College  
 Lawrence University  
 Macalester College  
 Monmouth College  
 North Central College  
 Ripon College  
 Wheaton College

**LICENSES**

Department of Public Health, State of Illinois  
 City of Chicago

**APPROVALS AND ACCREDITATIONS**

Accreditation Council on Graduate Medical Education  
 Accreditation Council for Occupational Therapy Education  
 Association for Assessment and Accreditation of Laboratory Animal Care International  
 Association for Clinical Pastoral Education  
 College of American Pathologists  
 Commission on Accreditation of Allied Health Education Programs: Accreditation Committee on Perfusion Technology  
 Commission on Accreditation of Dietetic Education  
 Commission on Accreditation of Health Care Management Education  
 Commission for Accreditation of Rehabilitation Facilities  
 Commission on Collegiate Nursing Education  
 Council on Academic Accreditation in Audiology and Speech Language Pathology  
 Council on Accreditation of Educational Programs for Nurse Anesthesia  
 Department of Registration and Education, State of Illinois  
 Joint Commission on Accreditation of Healthcare Organizations  
 Liaison Committee on Medical Education  
 National Accrediting Agency for Clinical Laboratory Sciences  
 North Central Association of Colleges and Schools, Higher Learning Commission

**MEMBERSHIPS**

American Association of Colleges of Nursing  
 American Hospital Association  
 Association of American Medical Colleges  
 Association for Health Services Research  
 Association of Schools of Allied Health Professions  
 Association of University Programs in Health Administration  
 Federation of Independent Illinois Colleges and Universities  
 Illinois Hospital Association  
 Metropolitan Chicago Healthcare Council  
 University Healthsystem Consortium

## Financial Report

The last year has been one of mixed financial results for Rush University Medical Center. The Medical Center experienced its highest growth in patient admissions in over a decade. The rebound in the investment markets also benefited the Medical Center in terms of growth in investment income as well as growth in investment balances. However, the amount of revenue that the Medical Center realized on the volume growth was not sufficient to cover the expense growth, resulting in financial performance that deteriorated from the prior year.

Patient admissions to the Medical Center at Presbyterian-St. Luke's Hospital, the Johnston R. Bowman Health Center and Rush Oak Park Hospital increased 6 percent to 34,159. Patient days increased by the same percentage to 203,980, and outpatient activity increased by over 10 percent. Net patient services revenue increased by \$56 million, or 8 percent. This net revenue was less than expected for the volume increase experienced in that the Medical Center generated a larger percentage of its patient revenue from patients in the Medicaid program than in prior years. The Medicaid program pays the Medical Center less than any other payor. Total operating revenue increased by \$50 million, or 5 percent, to a total of \$1 billion in FY 2004.

The challenge to financial performance was the increase in expenses of 8 percent. The most significant of these were malpractice and other insurance that increased \$19 million, or 47 percent. Malpractice cost averaged \$1,671 per admission in FY04 for the Medical Center. This cost is expected to increase again in future years without a change in the environment in Cook County. It is a significant economic issue for the Medical Center's future with the current situation in the State of Illinois and in Cook County.

As noted above, the Medical Center benefited from the improvement in the investment markets. Investment income grew by \$5 million, or 78 percent, due to an increase in investment balances and returns on these investments. The value of the Medical Center's endowment grew to \$340 million, an increase of \$46 million, or 16 percent, due entirely to the improvement in investment returns. The assets of the pension trust grew by \$75 million, or 26 percent, due to

contributions of \$29 million and returns of 16 percent. Due primarily to the growth in endowment and pension assets, the net assets of the Medical Center grew by \$104 million, or 23 percent.

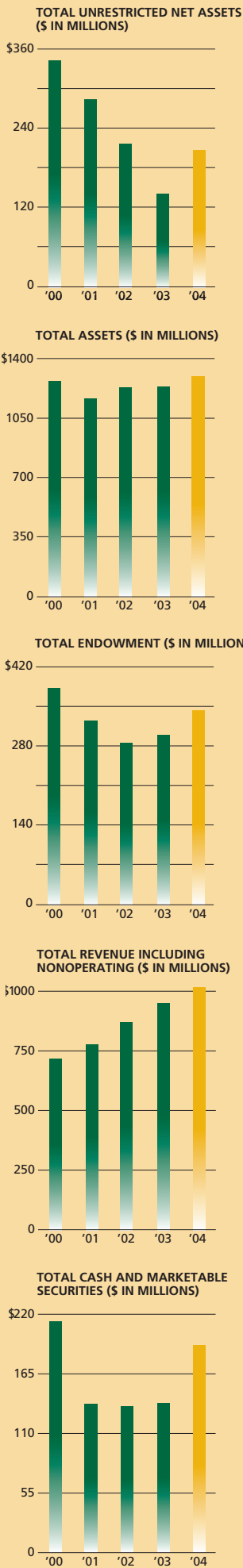
The Medical Center continued its focus on increasing liquidity and increased unrestricted cash balances by \$44 million to \$182 million at June 30, 2004. This increase was driven by continued attention to all aspects of cash management in the Medical Center. The increase in cash was realized despite funding \$29 million to the pension trust, \$28 million to the self-insured malpractice trust and \$44 million in capital in FY04. The major capital project in the year was completion of the second phase of build-out for the Cohn Research Building.

Philanthropic support to the Medical Center continued to be strong with \$35.3 million received in FY04. The Medical Center also continued to increase its level of support back to the community. Over \$31 million was provided in charity care and other noncompensated care, an increase of 18 percent over the prior year. The Medical Center also incurred \$25 million of costs in excess of payment to patients covered under the Medicaid program. In addition to these hospital services, the Medical Center provided a number of community outreach services and research activities that were not reimbursed. This support continued to grow even in a year of challenges in financial performance.

The Medical Center's future plans call for continued growth and expansion of services including a major facility renovation to better serve our patients. The financial challenges of FY04 are being addressed as the Medical Center's goal is to return to profitability in FY05. This improvement in financial performance is critical to the Medical Center's ability to fund the expansion plans outlined for the future.

*Catherine A. Jacobson*

Catherine A. Jacobson  
Senior Vice President of Finance and Treasurer  
Chief Financial Officer





## Philanthropy and Extramural Support

Health care — no public service is more essential and yet no part of the economic and social landscape is more volatile. Rising costs for drugs and other supplies. Lower reimbursements from both public and private insurers. Skyrocketing malpractice insurance rates. These are the pressures that hospitals and medical centers across the country confront. These are the pressures that make each gift to Rush more important today than ever before. Each gift makes it possible for Rush's caregivers to provide not just good care, but the very best care. Between July 1, 2003, and June 30, 2004, Rush received over \$35 million in support — an increase of \$15 million over fiscal year 2003. On behalf of its patients, Rush thanks the 4,431 individuals and families, 433 corporations, 68 foundations and 126 other organizations whose generosity contributed to that impressive total.

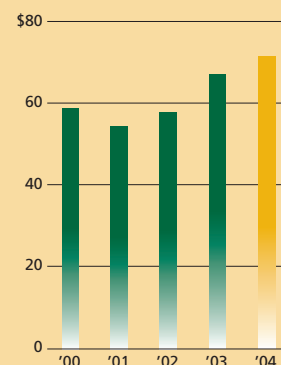
It is a generosity that touches all areas of the Medical Center, and in many different ways. Heart care, education and research are benefiting from three significant gifts. James and Madeleine McMullan gave \$1.5 million to create Rush University's 87th endowed chair, the Madeleine and James M. McMullan – Carl E. Eybel, MD, Chair for Excellence in Clinical Cardiology. The Wenske Foundation, through its chairman, Howard Stone, pledged \$250,000 for research into new and advanced cardiovascular surgical treatments. And the Woman's Board has committed \$10 million — twice the size of its previous largest gift — to a new heart and vascular center. In the neurosciences, the Parkinson's Disease Foundation offered a still-active challenge grant that matches every dollar, up to \$250,000, that Rush receives for Parkinson's research. And Rush Medical College will ultimately receive almost \$500,000 in student support from the estate of Eugene Linwood Kidd, MD, a 1939 graduate of Rush, and his wife, Elaine.

Annual research funding to Rush grew for the third year in a row. In fiscal year 2004, the more than 1,600 research projects under way at Rush received over \$70 million in funding. More than 75 percent of that came from the National Institutes of Health (NIH) and other federal sources — the gold standard for research funding and the mark of a thriving research enterprise. Yet as important as NIH funding is, Rush wouldn't be where it is today — and where it wants to be tomorrow — without the private support that helps promising young researchers establish themselves and begin their vital work.

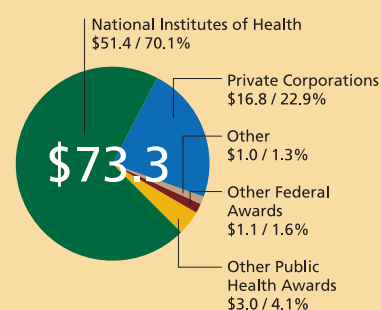
For more information about giving to Rush, please contact the Office of Philanthropy at (312) 942-6830 or [giving@rush.edu](mailto:giving@rush.edu).

For more information about Rush research, contact the Office of Research Affairs at (312) 942-2798.

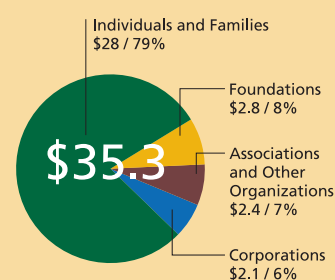
RESEARCH AWARDS TO RUSH UNIVERSITY (\$ IN MILLIONS)



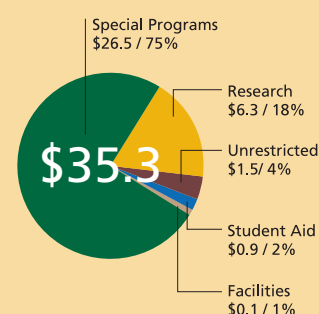
EXTERNAL RESEARCH AWARDS BY SOURCE (\$ IN MILLIONS)



GIFTS RECEIVED BY SOURCE (\$ IN MILLIONS)



GIFTS RECEIVED BY PURPOSE (\$ IN MILLIONS)



Honor Roll

The following is a partial list of the individuals and organizations who made gifts to Rush between July 1, 2003, and June 30, 2004. We are extremely grateful to the many individuals, families, corporations and foundations who made gifts during this time and wish that space permitted a complete listing of our generous friends.

We have made every effort to maintain accurate records. If your name is listed incorrectly or omitted, we apologize and kindly ask that you call the Office of Philanthropy at (312) 942-6830 and report the error so we may correct it in the future. Thank you.

INDIVIDUALS AND FAMILIES

**The following individuals and families made gifts of \$2,000 or more during fiscal year 2004. All are members of either the Anchor Cross Society or the Benjamin Rush Society. Anchor Cross recognizes those individuals and families who make a gift of \$2,000 or more to help the Medical Center meet its day-to-day needs while also building the foundation for the future of Rush and all those it serves. Benjamin Rush recognizes those who make a gift of \$2,000 or more specifically for use within Rush Medical College. We are grateful to all.**

\$100,000+

Anonymous  
Mr. and Mrs. Richard M. Burrige  
Mr. and Mrs. Jerome J. Cole  
The Crown Family  
Mr. and Mrs. David W. Grainger  
Judy and Marvin Herb  
Mr. and Mrs. Richard M. Jaffee  
Mr. and Mrs. Fred A. Krehbiel  
Mr. and Mrs. James M. McMullan  
Robert and Mayari Pritzker  
Mr. and Mrs. Steven Rayman  
Mr. and Mrs. Clyde W. Reighard

\$50,000 to \$99,999

Anonymous (3)  
The Blossom Fund  
Buchanan Family Foundation  
Mr. and Mrs. Miles Collier  
Consolidated Anti-Aging Foundation  
Mr. Robert Hixon Glore  
Dr. and Mrs. Larry J. Goodman  
Richard C. and Madeline J. Halpern  
Mrs. Arnold Horween, Jr.  
Mr. and Mrs. Richard T. Hough  
Anthony A. Romeo, MD  
Mr. and Mrs. Paul A. Rubschlager  
Mrs. James D. Vail III

\$25,000 - \$49,999

Anonymous (3)  
Bernard Bach, Jr., MD  
Mr. and Mrs. William G. Brown  
Charles A. Bush-Joseph, MD  
Mr. and Mrs. Michael J. Cavender  
Brian J. Cole, MD, MBA  
Mr. and Mrs. Ronald D. Emanuel  
Mr. and Mrs. Larry Field  
Dr. and Mrs. Jacob H. Fox  
Mrs. Harriet Hausman  
Mr. Julius L. Hemmelstein  
Mr. Nick D. Kladis  
Dr. and Mrs. Richard Mervis  
Mr. Richard M. Morrow  
Gregory P. Nicholson, MD  
Mr. and Mrs. Richard S. Pepper  
Mr. and Mrs. Gordon Segal  
Shaker Family Foundation  
Mr. and Mrs. Judd A. Weinberg

\$10,000 to \$24,999

Anonymous  
Mr. and Mrs. Hall Adams, Jr.  
Mrs. John W. Allyn  
Dr. and Mrs. Gunnar B.J. Andersson  
Mrs. Robert C. Borwell, Sr.  
Mr. and Mrs. Dean L. Buntrock  
Mrs. John W. Clark  
Mr. and Mrs. W. "H." Clark  
Mr. and Mrs. Max Cooper  
Mr. and Mrs. Oscar O. D'Angelo  
Christine and Jack Edwards  
Mr. Robert F. Finke  
Mrs. J. Wallace Frick  
Mr. and Mrs. Jeffry K. Gertler  
Steven Gitelis, MD  
Mr. and Mrs. Maurice Gross  
Mr. and Mrs. William K. Hall  
Mr. and Mrs. Robert S. Hartman  
Russell and Katherine Hawken Foundation  
Mr. and Mrs. Robert L. Heidrick  
Dr. Joshua J. and Mrs. Faye R. Jacobs  
Mr. and Mrs. Edgar D. Jannotta  
Mrs. Thomas A. Kelly  
Amy and Don Lubin  
Mr. and Mrs. Robert S. Morrison  
Mrs. George V. Myers

Mr. Arthur C. Nielsen, Jr.  
Michael Perlstein  
Mr. and Mrs. Evan M. Rayman  
Mrs. Merle Reskin  
Mr. and Mrs. Robert F. Reusché  
Mr. and Mrs. Thomas H. Roberts, Jr.  
Thomas A. and Georgina T. Russo  
Edwin F. Schild Charitable Foundation  
Mr. Ernest D. Semersky  
Stephen T. Sexton Memorial Foundation  
Mrs. John I. Shaw  
Mr. and Mrs. Roger D. Shaw  
Mr. William W. Shaw  
Mr. and Mrs. Michael Simpson  
Harold B. and Denise G. Smith  
S. Jay and Judith Stewart  
Alexander C. Templeton, MD  
Mr. and Mrs. Byron D. Trott  
Mr. Burton Y. Weitzenfeld  
Mr. and Mrs. Robert A. Wislow  
Mr. and Mrs. Samuel Zell

\$5,000 to \$9,999

Howard S. An, MD  
Mrs. Edwin N. Asmann  
Richard A. Berger, MD  
Mr. and Mrs. Edward A. Brennan  
Mrs. R. Gordon (Rhoda G.) Brown  
Mr. and Mrs. Peter C. B. Bynoe  
Pastora San Juan Cafferty  
Philip Charleson  
Mark S. Cohen, MD  
Mr. John G. Colis  
Mr. and Mrs. E. David Coolidge III  
Mr. and Mrs. Robert J. Darnall  
Dr. and Mrs. Robert P. DeCresce  
Michael and Bonnie Deger  
Dr. and Mrs. Thomas A. Deutsch  
Dr. and Mrs. William E. Deutsch  
Mr. and Mrs. James W. DeYoung  
Mr. and Mrs. John H. Dick  
Mr. and Mrs. Daniel J. Edelman  
Mr. Wiliam F. Farley  
John J. Fernandez, MD  
Mr. and Mrs. Wade Fetzer III  
Mr. and Mrs. Marshall Field  
Mr. Phillip Friedmann

Mr. and Mrs. William J. Friend  
Barbara Fuller, MD  
Dr. and Mrs. Edward J. Goldberg  
Mr. and Mrs. Alfred G. Goldstein  
Mr. and Mrs. Richard C. Goodman  
William and Karen Goodyear  
Mr. Daniel L. Greiwe  
Mr. and Mrs. Martin Gross  
Mr. and Mrs. Randy S. Gross  
Mrs. Paul W. Guenzel  
HSS Foundation  
Ms. Blanny A. Hagenah  
Mr. and Mrs. William J. Hagenah III  
Mr. and Mrs. Burton W. Hales, Jr.  
Mr. Corwith Hamill  
Mr. and Mrs. Jay L. Henderson  
Dr. and Mrs. Leo M. Henikoff  
George B. Holmes, Jr., MD  
Hunter Family  
Dr. Gyl Kasewurm and Mr. David Kasewurm  
Mr. and Mrs. Silas Keehn  
Mr. and Mrs. John P. Keller  
Sherry and Alan Koppel  
Mr. and Mrs. John H. Krehbiel, Jr.  
Holly and John Madigan  
Richard E. Melcher, MD, FAAFP  
Wayne Paprosky, MD  
Mr. Peer Pedersen  
Mr. and Mrs. Lawrence A. Pirovano  
Mr. and Mrs. Phillip B. Rooney  
Dr. and Mrs. Aaron G. Rosenberg  
Mr. and Mrs. Burton Rosenberg  
Richard and Susan Rosenstein  
Michael and Cari Sacks  
Ms. Alyne Salstone  
Mr. and Mrs. John F. Sandner  
Jeffrey R. Sawyer, MD  
Saxena Family Foundation, Drs. Amod and Dershi Saxena  
Chris L. Seth Foundation  
Mr. and Mrs. Charles H. Shaw  
Dr. and Mrs. Mitchell B. Sheinkop  
Catherine and Martin Slark  
Betty and Ralph Smykal  
Avy and Marcie Stein  
Stepan Company

Carl W. Stern and Holly Hayes  
Mr. Laurence M. Stern  
Pam and Russ Strobel  
Mr. and Mrs. William H. Strong  
Mr. and Mrs. Frank J. Techar  
April Teitelbaum, MD  
Mr. and Mrs. Richard L. Thomas  
Jane and Jim Truettner  
Mrs. John D. Vinci  
Marilou and Henry von Ferstel  
Mary and John Willis  
Mr. and Mrs. William W. Wirtz

Up to \$4,999

Anonymous (3)  
Ross and Roxanne Abrams  
Mrs. Franklin S. Alcorn  
Marilynn Alsdorf  
Dan and Rae Anne Alvarez  
Mary C. Anderson, MD  
Susan J. Anderson-Nelson, MD  
Gail and Alan Anixter  
Mrs. John J. Antalek  
Mrs. James A. Babson  
Mr. R. Lee Bailey  
Mr. and Mrs. Bruce A. Beda  
Mrs. Barbara Beré  
Stephen Bickel, MD  
Mr. and Mrs. Bowen Blair  
Mr. and Mrs. John M. Boler  
Mr. and Mrs. Francis J. Bomher  
Nancy and Bill Borland  
Mrs. Robert C. Borwell, Jr.  
Helen Dick Bronson  
Mr. and Mrs. John H. Bryan  
Mrs. DeWitt W. Buchanan, Jr.  
Dr. and Mrs. Walter F. Burke  
Dr. and Mrs. David D. Caldarelli  
Dr. and Mrs. Robert W. Carton  
Rosalind D. Cartwright, PhD  
Carole and Dick Cline  
Melody A. Cobleigh, MD  
Mrs. Robert H. Cohn  
Mrs. Ann Shattuck Courtenay  
Steven M. Croft, MD  
Dr. Arnold and Mrs. Cara Curry  
Dr. Harold E. Davis  
Howard and Diane Dean  
Mr. James L. Deming  
Mrs. Herbert C. DeYoung  
Mr. and Mrs. Theodore Dimitriou  
Catherine Anne Dimou, MD, FACP  
Sharon and John Dixon  
Mr. and Mrs. Edmund J. Doering II  
Mrs. Joyce I. Domeny  
Mr. and Mrs. Thomas A. Donahoe  
Gary R. and Elsie Dorn  
H. James and Diana V. Douglass  
Kenneth Douglass Foundation  
Mr. and Mrs. Reed H. Eberly  
Mr. and Mrs. Bernard J. Echlin  
Mr. and Mrs. Carter W. Emerson

Mrs. Mary Engelman  
Randy J. Epstein, MD  
Denis A. Evans, MD  
John C. Farrin, MD, JD  
Kim M. Fehir, MD, PhD  
Dr. and Mrs. Malachi J. Flanagan  
Mr. and Mrs. Peter Foreman  
Mr. and Mrs. John P. Frazee, Jr.  
Glen O. Gabbard, MD  
Ron and Linda Galowich  
Christina and Ron Gidwitz  
Ms. Sue L. Gin  
Mrs. Harvey A. Goldberg  
Dr. and Mrs. Arnold I. Goldberg  
Mr. and Mrs. Marvin Goldsmith  
Martin Gorbien, MD  
Sylvia G. Gordon  
Mr. and Mrs. James P. Gorter  
Drs. Vinod and Vijay Goyal  
Mrs. John S. Graettinger  
Stephanie A. Gregory, MD  
Ms. Sandra L. Grung  
The Haffner Foundation  
John and Dana Hagenah  
Mr. and Mrs. William J. Hagenah, Jr.  
Joan M. Hall and George J. Cotsirilos  
Drs. Kim and Lucy Hammerberg  
Mr. and Mrs. Albert C. Hanna  
Max and Janis Harris  
Mrs. Margaret S. Hart  
Ms. Christie Hefner and The Honorable William Marovitz  
Ms. Betsy S. Hersher  
Mr. John Anderson and Ms. Marjorie Hess  
Mr. John W. Higgins  
Dr. and Mrs. Robert Higgins  
Mr. and Mrs. Arthur J. Hill  
David W. Hines, Jr., MD  
Mr. and Mrs. John L. Hines  
Dr. and Mrs. Jerome Hoeksema  
Mr. and Mrs. Richard A. Honquest  
Mrs. H. E. Hoover  
Mrs. Arthur B. Horton  
Dr. and Mrs. Michael S. Huckman  
John E. & Jeanne T. Hughes Foundation, Inc.  
Mr. and Mrs. J. Taylor Hurst  
Mr. and Mrs. David A. Hutchison  
Eric and Catherine Jacobson  
Mr. Eugene Jaffe and Ms. Norma Goldman  
Dr. and Mrs. Robert J. Jensik  
Dr. and Mrs. F. R. Johnson  
John and Carlene Jones  
Paul J. Jones, MD  
Mr. and Mrs. Richard L. Joutras  
Joy Foundation  
Mrs. William G. Karnes  
Robert S. Katz, MD  
Lori and Stephen Kaufman  
James J. Kaulentis



John T. Keane, MD  
 William R. Kehoe, MD  
 Mr. and Mrs. M. David Keil  
 Mr. and Mrs. Dennis J. Keller  
 Dr. and Mrs. Michael A. Kelly  
 Harold A. Kessler, MD  
 Daniel K. Kim, MD  
 Mr. and Mrs. Herbert B. Knight  
 Mr. and Mrs. Robert G. Knight, Jr.  
 Lawrence Joseph Kohaus, MD  
 Mr. and Mrs. Joseph Kowal  
 Ronald and Mary Katherine Krause  
 Mr. and Mrs. H. Michael Kurzman  
 Faith W. LaVelle  
 Mr. and Mrs. M. James Leider  
 Jay L. Levin, MD  
 Mark N. Levin, MD  
 Dr. and Mrs. Stuart Levin  
 Burton A. Lewis  
 Mr. John Bird Lloyd, Jr.  
 Renée Logan  
 Mr. M. Donald Lord  
 Mr. and Mrs. Vernon R. Loucks, Jr.  
 Mr. and Mrs. Frank W. Luerssen  
 Mark and Christine Malcolm  
 Mr. and Mrs. Kiriakos A. Mamidakis  
 Robert J. March, MD  
 Mrs. Jack F. Marcus  
 Dr. G. Robert and Mrs. Rosemary Bone Mason  
 The Masterson Foundation  
 Mr. James P. McCarthy  
 John W. McClean, MD  
 Mary L. McComis, MD  
 Ms. Diane M. McKeever and Mr. Eric Jensen  
 Mr. Andrew J. McKenna  
 Margaret A. McLaughlin, MD  
 Patrick J. McLaughlin  
 Randall E. McNally, MD  
 Tyrone R. Melvin, MD  
 Mr. and Mrs. Steven B. Mendes  
 Dr. and Mrs. Frank W. Merrick  
 Walter E. Meyer III, MD  
 Robert B. and Patricia Miller  
 Clarence W. Monroe, MD  
 Timothy J. Morton, MD  
 Steven M. Mulawka, MD  
 Mr. LeRoy T. Mulcrone  
 Kathryn H. Mulligan, MD  
 Donald D. Nash, MD  
 Dr. and Mrs. Andrew Nevitt  
 Dr. and Mrs. Edward A. Newman  
 Mrs. Richard J. Nolan  
 Mr. and Mrs. Donald E. Nordlund  
 Mr. and Mrs. Donald R. Oder  
 Walter and Shirley Oliver  
 R. Joseph Olk, MD  
 Abby O'Neil and D. Carroll Joynes  
 John T. Pappas, Jr., MD

Dr. and Mrs. Jerry P. Petasnick  
 Guy J. Petruzzelli, MD, PhD  
 Mr. and Mrs. Kevin Pieczynski  
 Liza Pilch, MD, FACEP  
 Beatrice L. Pitcher, MD  
 Dr. and Mrs. John W. Polley  
 Mrs. Charles S. Potter  
 Dr. and Mrs. Richard A. Prinz  
 Mr. Edward K. Proesel  
 Mr. and Mrs. Martin E. Rahe  
 Arvin Raheja, MD  
 Mr. and Mrs. John Shedd Reed  
 Mr. Thomas W. Reedy  
 Mr. and Mrs. Melvyn R. Regal  
 Mr. and Mrs. James T. Reid  
 Mrs. Elsie Borwell Revenaugh  
 Mr. John W. Rogers, Jr.  
 Mrs. Ward C. Rogers  
 Mr. George T. Roumbos  
 Mr. and Mrs. Arlen D. Rubin  
 Robert A. Ryan, MD  
 Dr. and Mrs. John M. Sachs  
 Mr. and Mrs. Samuel Sallerson  
 Dr. and Mrs. Richard Sandler  
 Mr. Raymond E. Saunders  
 Barbara and Cary Schiff  
 The Honorable Anne O. and Mr. Stuart L. Scott  
 Mr. and Mrs. Earl E. Segerdahl  
 Mr. and Mrs. Norton Shapiro  
 Claire H. Smith, MD, and Robert A. Kubicka, MD  
 Mr. and Mrs. D. Russell Smith  
 Mr. Paul Smith  
 Mr. and Mrs. Robert A. Southern  
 Dusan Stefoski, MD  
 Stuart Family Foundation  
 Glen E. Sutherland, MD  
 Mr. and Mrs. Philip W. K. Sweet, Jr.  
 Mrs. Marjorie H. Tanoue  
 Stephen Tarzynski, MD  
 Bide and Mary Nell Thomas  
 Mrs. William A. Thomas, Sr.  
 Mary Kay Tobin, MD  
 Glenn F. Tokarski, MD  
 MaryLou Tomyanovich, MD, and John P. Quinn, MD  
 Lauren and Jordan Topel  
 Mr. and Mrs. Lac Van Tran  
 Dr. and Mrs. David A. Turner  
 Mr. and Mrs. Edgar J. Uihlein  
 Mr. Joseph E. Valenti, Sr.  
 Mrs. Herbert A. Vance  
 Mrs. Gail I. VanGoethem  
 Richard Virzi  
 Ms. Deborah A. Visus  
 Mrs. Jana M. Wacker  
 Gary Waldman, MD  
 Emily Waters Foundation  
 Karen B. Weinstein, MD  
 Mrs. JoAnn Wadley Weisberg  
 Barbara S. Wells  
 Paul Werner, MD  
 Karen and Ken West  
 Mr. and Mrs. H. Blair White  
 Paul L. Winter, MD

Jeffrey Wishik, MD, JD  
 Mrs. Gertrude Witkin  
 Janet Wolter, MD  
 Fuk Chun Alan Wong, MD  
 Mr. Arthur M. Wood, Sr.  
 Mrs. George B. Young

**RUSH HERITAGE SOCIETY**  
**We are pleased to acknowledge the following individuals who have notified Rush that they have invested in the Medical Center's future through a provision in their will, trust, life income arrangement, retirement or other estate plan.**

Anonymous (6)  
 Mr. and Mrs. Hall Adams, Jr.  
 Mrs. L. W. Alberts  
 Marilyn Alsdorf  
 Mr. and Mrs. Roger E. Anderson  
 Mrs. Mary Arkanian  
 William Arrott  
 Jane and Tom Arthur  
 Edward and Marilyn Delfs Barr  
 Mr.\* and Mrs. Edward C. Becker  
 Mr. John P. Bent\*  
 Alan B. Bergman, MD  
 Willie C. Blair, MD  
 The Blossom Fund  
 Samuel J. Bolonik, MD  
 Nancy and Bill Borland  
 Donald D. Boroian  
 Mrs. Robert C. Borwell, Sr.  
 James W. Braden, MD  
 Luther W. Brady, MD  
 Lois and Ed Brennan  
 Mrs. Lois Grothman Brown  
 Mrs. R. Gordon (Rhoda Grupe) Brown  
 Sally Brozenec, RN, PhD  
 Pastora San Juan Cafferty  
 Mr. and Mrs. H. Grant Clark, Jr.  
 W. "H." and Callie Anne Clark  
 Christopher W. Conavay, MD  
 Dr. and Mrs. William A. Copen  
 Mrs. Angela T. Covoio\*  
 Michael S. Curtiss, MD  
 Mr. Oscar O. D'Angelo  
 Michael H. Davidson, MD  
 Mrs. Frederic A. de Peyster  
 Dr. and Mrs. William E. Deutsch  
 Mrs. Herbert C. DeYoung  
 Harold and Faye Abbott Dittimore  
 Paul Dorcic  
 Gary R. and Elsie M. Dorn  
 H. James and Diana V. Douglass  
 Joseph DuCanto  
 Elieen Hastings Duncan  
 Martin Paul Elston, MD\*  
 Mr. William R. Emery\*

Drs. John and Kim M. Fehir  
 Mr. and Mrs. Wade Fetzter III  
 Mr. and Mrs. Marshall Field  
 Mr. Robert F. Finke  
 Mrs. Rosalyn Finke  
 Mr. George A. Fisher, Jr.  
 William P. Frank, MD  
 Dr. Ralph Friedlander  
 Mr. Gary D. Friedman\*  
 Mr. Kurt Gasser  
 Solomon Barnett Goldman, MD\*  
 Michelle and Larry Goodman  
 John D. Gottlick  
 Mrs. John S. Graettinger  
 Gregory M. Graves, MD  
 Catherine Grotelueschen, MD  
 Annette (Raff) Haag-Cave, MA, RN  
 J. Brian Hancock, MD  
 George H. Handy, MD  
 Dr. and Mrs. William F. Hejna  
 Carolyn Wessel Helf, BSN, RN  
 Frank R. Hendrickson, MD  
 Dr. and Mrs. Leo M. Henikoff  
 Mr. and Mrs. Patrick Henry  
 Miriam Hoover  
 Mr. and Mrs. J. Taylor Hurst  
 Dr. and Mrs. Arthur Dean Jabs, Jr.  
 Mr. and Mrs. Edgar D. Jannotta  
 Mr. Joseph C. Jarvis  
 Philip J. Jezek  
 Dr. and Mrs. Louis C. Johnston  
 Richard L. and Beverly P. Joutras  
 Mrs. William G. Karnes  
 Mrs. Thomas A. Kelly  
 Ms. Lorraine E. Kenny, MS, RN  
 Esther Kirkel in memory of Herman & Barbara Kirkel, Alex, Sidney and Leo Kirkel  
 James Kirkpatrick  
 Lori M. Koke  
 Fred and Kay Krehbiel  
 Karen V. Lamb  
 Mrs. Seymour J. Layfer  
 Lester Lebo  
 Robert H. Lehner, MD  
 Mrs. Julius G. Levy  
 Burton A. Lewis  
 Joyce Lichauco  
 Arthur and Shirley Lindenbaum  
 Mrs. Carolyn L. Link  
 Judith I. Linquist  
 Amy and Don Lubin  
 Mr. and Mrs. John W. Madigan  
 Wayne S. Margolis, MD  
 Lynne Marley  
 Mr. and Mrs. Walter L. Marr III  
 Dr. John and Barbara McClean  
 Patricia A. McCreary, MD  
 Diane McKeever and Eric Jensen  
 Nancy Lou Horrell McNamara  
 Nan and Richard E. Melcher, MD, FAAFP  
 James E. Memmen, MD  
 Dorothy and Egon Menker

Shirley R. Mesirow  
 Mr.\* and Mrs.\* F. Richard Meyer III  
 Ruth P. Taff Meyer  
 Miss Martha J. Mills  
 Bruce R. Monaco, MD  
 Patricia Galloway Morley  
 Hamilton Moses III, MD  
 Bess and Arthur Nicholas  
 George A. Nicola, Jr., MD  
 Virginia Perlow  
 Liza Marie Pilch, MD, FACEP  
 Irvin S. Pilger, MD  
 Beatrice L. Pitcher, MD  
 Susan Margaret Poirier, BSN  
 Cynthia and David Polayes  
 Ann and Sydney Pond  
 Dorothy Scoville Prosser  
 Mrs. Sheila Jacques Putzel  
 Elizabeth J. Redmond  
 Norman T. Redmond  
 Mr. and Mrs. Clyde W. Reighard  
 Mrs. Ward C. Rogers  
 Lisa Rosenberg, PhD, RN  
 Mr. James R. Russell  
 Robert A. Ryan, MD  
 Lois and John Sachs  
 Leibert J. Sandars, MD  
 Mrs. Raymond J. Savage\*  
 The Hon. Anne O'Laughlin Scott  
 Mr. Robert W. Sessions  
 Mr. and Mrs. Charles H. Shaw  
 Alyce K. Sigler  
 Harold B. and Denise G. Smith  
 Mrs. Leonard Sorkin  
 Jim and Mary Staros  
 Younger A. Staton, MD  
 Mr. and Mrs. S. Jay Stewart  
 Elizabeth A. Baker Stonecipher  
 Bide and Mary Nell Thomas  
 Richard and Helen Thomas  
 Mrs. William A. Thomas, Sr.  
 Mr. and Mrs. Allan E. Thompson, Sr.  
 Mrs. Wanda L. Tiemann  
 Mr. and Mrs. Henry von Ferstel  
 Marge and Jerome Waldman, MD  
 Mr. Ernest P. Waud III  
 Morrison and Anne Byron Waud  
 Robert Weber  
 Mr. and Mrs. F. F. Webster, Jr.  
 Edward J. Weiner, MD  
 Dr. and Mrs. Adolph Weinstock  
 JoAnn Wadley Weisberg  
 Gail S. Willson  
 Mrs. Janice A. Comstock Wilson  
 Leon and Jeanette Wirt  
 Mr. Arthur M. Wood, Sr.  
 Vicki J. Woodward and John J. Glier  
 Dorothy E. Yates  
 Jo Ann Young  
 Robert G. Zadylak, MD  
 Drs. Joan E. and Russ Zajtchuk

\* Deceased in 2004

#### REALIZED BEQUESTS

**The estates of the following individuals provided vital support to the Medical Center during fiscal year 2004, thereby perpetuating their impact on the people and programs of Rush.**

A. Watson Armour III  
 Dr. and Mrs. Irving E. Benveniste  
 Angeline C. Chapman  
 Mr. R. Cleon Dornbush  
 Mrs. Betsy Thayer Fricke Fyfe  
 Mrs. Frances M. Ligon Gleason  
 Mrs. Julia Den Herder Gray  
 Linda J. Janson  
 Dr. and Mrs. Eugene Kidd  
 Mr. John Laidlaw, Jr.  
 Frank Nardulli  
 W. Irving Osborne, Jr.  
 Mary L. Raap  
 Joan Stuart Richardson  
 Mrs. P. W. Seyl, Jr.  
 Lee D. Thompson, PhD

#### CORPORATIONS, FOUNDATIONS AND ORGANIZATIONS

**The following corporations, foundations and organizations made gifts of \$10,000 or more during fiscal year 2004.**

#### \$100,000+

Bears Care, a fund of the McCormick Tribune Foundation  
 Charles and M.R. Shapiro Foundation  
 Chicago Foundlings Home  
 Coca-Cola Enterprises Bottling Companies  
 Doris Duke Charitable Foundation  
 Dr. Ralph and Marian C. Falk Medical Research Trust  
 Gavers Community Cancer Foundation  
 George W. and Lessie K. Wadsworth Memorial Fund  
 The John A. Hartford Foundation, Inc.  
 Medical Staff of Rush University Medical Center  
 Medtronic Sofamor Danek  
 The Michael J. Fox Foundation for Parkinson's Research  
 Parkinson's Disease Foundation, Inc.  
 Smith & Nephew  
 Starlight Starbright Children's Foundation  
 Woman's Board of Rush University Medical Center  
 Zimmer, Inc.

Honor Roll (continued)

\$50,000 - \$99,999

Anonymous (2)  
The Chicago Community Trust  
Cordis Corporation  
Daniel L. and Ada F. Rice Foundation  
Depuy Spine, Inc.  
Dr. Scholl Foundation  
FRAXA Research Foundation  
Open Society Institute  
The Robert Wood Johnson Foundation  
Schweppe Foundation

\$25,000 - \$49,999

Anonymous  
AstraZeneca  
Bank One Corporation  
EBI Medical, Inc.  
Edmond and Alice Opler Foundation  
Elmer and Sylvia Sramek Charitable Foundation  
Grant Healthcare Foundation  
Harris Foundation  
The Northern Trust Company Charitable Trust  
William G. McGowan Charitable Fund, Inc.

\$10,000 - \$24,999

The Charles H. and Bertha L. Boothroyd Foundation  
The Coleman Foundation, Inc.  
Holland Capital Management  
Lloyd A. Fry Foundation  
MAXIMUS Charitable Foundation, Inc.  
Metropolitan Chicago Healthcare Council  
Michael Reese Health Trust  
Modestus Bauer Foundation  
Pittway Corporation  
University Pathologists, P.C.  
Washington Square Health Foundation, Inc.  
Wayne Hummer Investments, LLC  
W.W. Grainger, Inc.

THE BOARD OF  
BENEFACTORS

The Board of Benefactors recognizes Rush University Medical Center's most generous friends, both living and deceased, who have made cumulative gifts of \$100,000 or more throughout the history of the institution. We are proud to display this list on the Medical Center's 4th Floor Atrium concourse.

Extraordinary (\$2 million+)

Anonymous  
Alumni Association of Rush Medical College  
American Cancer Society  
Anchor Cross Society

Mr. and Mrs. Harvey B. Anderson  
Estate of Julie T. Anderson  
A. Watson Armour III Charitable Lead Trust  
Lolita Sheldon Armour  
Francis N. Bard  
Bears Care, a fund of the McCormick Tribune Foundation  
Mr. and Mrs. John P. Bent  
Dr. Arthur Dean and Anna L. Bevan  
Mr. and Mrs. Robert C. Borwell, Sr.  
Johnston R. Bowman Center for the Elderly Chicago Community Trust

Chicago Foundlings Home  
CIBA-GEIGY Corporation  
Robert H. and Terri K. Cohn  
The Coleman Foundation, Inc.  
Crown Family  
Mr. and Mrs. R. Winfield Ellis  
Dr. Ralph and Marion C. Falk Medical Research Trust  
Philetus and Phimelia Gates Grainger Foundation  
Stanley G. Harris Foundation  
The John A. Hartford Foundation, Inc.  
Jazzercise Marathon for Breast Cancer Research  
Alla V. and Solomon Jesmer  
Robert Wood Johnson Foundation  
Mr. and Mrs. William G. Karnes  
John L. and Helen Kellogg  
Mr. and Mrs. Lester B. Knight  
Mr. and Mrs. Frederick A. Krehbiel  
Mr. and Mrs. John H. Krehbiel, Sr.  
Dr. and Mrs. Hans W. Lawrence  
Joseph and Florence Manaster Foundation  
Chauncey and Marion Deering McCormick Foundation  
Robert R. McCormick Charitable Trust  
McCormick Tribune Foundation  
Foster G. and Mary W. McGaw  
Mary Lou Bell McGrew  
The Medical Staff of Rush University Medical Center  
Virginia W. and James W. Merricks, MD  
Mesmer Foundation  
Parkinson's Disease Foundation, Inc.  
Brian Piccolo Cancer Research Fund  
Pritzker Foundation  
Regenstein Foundation  
Daniel F. and Ada L. Rice  
Mr. and Mrs. Charles J. Roberts  
Paul and Joan Rubschlager  
Mr. and Mrs. William A. Schaefer  
Mr. and Mrs. John M. Simpson

Otho S. A. Sprague Memorial Institute  
Lambert Tree  
United Parkinson Foundation  
University Anesthesiologists, Inc.  
George W. and Lessie K. Wadsworth Memorial Fund  
John W. and Helen H. Watzek  
Mr. and Mrs. Charles Arthur Weaver  
Mr. and Mrs. Judd Weinberg  
Mr. and Mrs. Harry J. Williams  
Woman's Board of Rush University Medical Center  
Zimmer U.S.A.

Exceptional (\$1 million to \$1,999,999)

Anonymous  
Maria F. Albanese  
American Heart Association  
American Hoechst Corporation  
Amoco Foundation, Inc.  
Mr. and Mrs. Lester J. Anixter  
Mr. and Mrs. Edward A. Brennan  
Buchanan Family Foundation  
Oliver M. Burton Charitable Trust  
Dr. and Mrs. J. Bailey Carter  
Chicago Heart Association  
In Memory of Abraham M. Chervony, MD, North Shore Medical Center  
Commonwealth Fund  
Dr. and Mrs. Glenn G. Ehrler  
Marjorie Everett  
Marshall Field Family  
Mrs. Clark W. Finnerud  
The Michael J. Fox Foundation for Parkinson's Research  
Lloyd A. Fry Foundation  
Dr. and Mrs. Jorge O. Galante  
Glaxo Wellcome Inc.  
Glore Fund  
Charles P. Goodspeed  
George B. Harris  
Mr. and Mrs. Julius Hemmelstein/Carylon Foundation  
Judy and Marvin Herb  
Independence Foundation  
Mr. and Mrs. Richard M. Jaffee  
Mr. and Mrs. Edgar D. Jannotta  
Mr. and Mrs. John L. Keeshin  
William H. Kidston  
Eli Lilly & Company  
Mr. and Mrs. Cyrus McCormick  
Mr. and Mrs. Gordon McCormick  
Mr. and Mrs. James M. McMullan  
Lena H. Miller  
Mr. and Mrs. Kenneth F. Montgomery  
Mr. Richard M. Morrow  
Morton International Inc.  
National Multiple Sclerosis Society

NFL Charities  
Mr. and Mrs. Steven M. Rayman  
The Retirement Research Foundation  
Mrs. Ward C. Rogers  
Dr. and Mrs. Edwin W. Ryerson  
Sears, Roebuck and Co.  
Robert W. Sessions  
Charles and M.R. Shapiro Foundation, Inc.  
Mr. and Mrs. Charles H. Shaw  
Daniel and Louise Shipman  
Bertha Spaeti Smith  
Harold B. and Denise G. Smith  
Sofamor Danek Group, Inc.  
Mr. and Mrs. Leonard Sorkin  
Susanne G. Swift  
Mr. and Mrs. Richard L. Thomas  
Estate of Helen S. Thomson  
Jean Angus Watkins Charitable Trust  
Morrison and Anne Waud  
Leon S. Wescoat  
Alice Pirie Wirtz

Major (\$500,000 to \$999,999)

Anonymous  
Abbott Laboratories Fund  
Affiliated Radiologists, S.C.  
American Heart Association of Metropolitan Chicago  
American Medical Association  
Arthritis Foundation  
Arthritis Foundation Illinois Chapter  
Estate of Marilyn Ashmore  
Modestus Bauer Foundation  
Lou W. Beck  
Mr. and Mrs. Edward McCormick Blair  
William McCormick Blair  
Tiffany Blake  
Estate of Miss Beatrice Blodgett  
Samuel and Eleanor Bodman  
The Charles H. and Bertha L. Boothroyd Foundation  
Bristol-Myers Squibb Company  
Mr. and Mrs. Dean L. Buntrock  
Bush Foundation  
James Tweedy Campbell, MD  
Estate of Mayme W. Canfield  
The Chicago Center for Clinical Research  
Circle Imaging Management  
Mr. and Mrs. Jerome J. Cole  
Commonwealth Edison Company  
Mr. and Mrs. E. David Coolidge III  
The Nathan Cummings Foundation  
Mr. and Mrs. Dino J. D'Angelo  
Dr. and Mrs. Michael H. Davidson  
Dr. and Mrs. William E. Deutsch  
Mrs. Clinton O. Dicken

Mary Hooker Dole  
Josphine Dyrenforth  
Mr. and Mrs. Wade Fetzer III  
The Field Foundation of Illinois, Inc.  
Estate of Ben G. Fishkin, MD  
Mr. and Mrs. Michael J. Friedman  
Dr. and Mrs. Raymond M. Galt  
Mr. and Mrs. George W. Grant  
Maurice Gross and Family  
Randy Gross and Family  
Helen E. Hough Charitable Trust  
Eunice P. Humphrey  
Ada B. Huncke  
Alice Mary Hunter, MD  
Helen Fay Hunter  
Drs. Anthony and Olga Ivankovich  
Mr. and Mrs Donald J. Jacobsen  
John F. Jelke  
Joyce Foundation  
Nell Bill Kadlec  
Henry J. Kaiser Family Foundation  
Elodia C. Kehm  
Helen Shedd Keith  
Kemper Educational and Charitable Fund  
Mr. and Mrs. John H. Krehbiel, Jr.  
Kresge Foundation  
Grant H. Laing, MD  
William Noble Lane  
Lawrence W. Lazarus, MD  
James R. Lowenstine  
Mr. and Mrs. Donald G. Lubin  
March of Dimes National Foundation  
Lucille P. Markey Charitable Trust  
Estelle P. McCormick Trust  
Estate of William McCormick  
Ronald McDonald Charities  
Mrs. Frank J. McLoraine  
Medtronic  
Midwest Orthopaedics  
Guy Hamilton Mitchell  
Molex Incorporated  
Dr. and Mrs. Robert C. Muehrcke and Family Members  
Thomas Murdoch  
Muscular Skeletal Research Foundation  
Mr. and Mrs. George V. Myers  
NAMI Research  
Institute/Theodore and Vada Stanley Foundation  
National Multiple Sclerosis Society Chicago - Northern Illinois  
The Northern Trust Company Charitable Trust  
Louise C. Norton  
Charles P. Perlia Breast Cancer Research Foundation  
Leo and Virginia Perlow  
Eugene R. Pike

Charles S. and Eleanor B. Pillsbury  
Audrey Timm Poppert  
Estates of Agnes and Julius Rezier  
Mr. and Mrs. Thomas H. Roberts, Jr.  
Rockefeller Foundation  
The Rush-Presbyterian-St. Luke's Nurses Alumni Association  
Dr. and Mrs. John M. Sachs  
Dr. and Mrs. Herbert K. Schlosser  
Dr. Scholl Foundation  
Mr. and Mrs. Charles H. Schweppe  
Louis B. Scott  
Second Chance Fund  
Seikagaku Corporation  
Dr. and Mrs. Mitchell B. Sheinkop  
James Henry Smith  
Solomon Byron Smith  
Estate of Joanne Spanjer  
Elmer and Sylvia Sramek Charitable Fund  
Alice H. Stewart, MD  
W. Clement and Jessie V. Stone Foundation  
Mr. and Mrs. Douglas Stuart, Sr.  
Estate of Robert D. Stuart, Sr.  
Mr. and Mrs. William A. Thomas  
Estate of Chester D. Tripp  
United Airlines Foundation  
University Pathologists, P.C.  
Upjohn Company  
Washington Square Health Foundation, Inc.  
Whitaker Foundation  
Mr. and Mrs. George B. Young

Special (\$100,000 to \$499,999)

Anonymous  
AARP/Andrus Foundation  
Mr. and Mrs. Marshall Abraham  
Mary A. and G.A. Ackerman  
Mr. and Mrs. Hall Adams, Jr.  
Allstate Foundation  
Mrs. John W. Allyn  
Alzheimer's Association  
Alzheimer's Association, Chicagoland  
Amaric Corporation  
American Diabetes Association  
American Foundation for AIDS Research (amFAR)  
American Lung Association  
Arthur Andersen/Andersen Consulting  
Mr. and Mrs. Roger E. Anderson  
Dr. and Mrs. Gunnar B.J. Andersson  
Aileen S. Andrew Foundation  
Alan and Gail Anixter Family



Mr. and Mrs. John Jay Antalek	Mr. and Mrs. Richard M. Burridge	Mr. and Mrs. Gary R. Dorn	Mr. and Mrs. John Harrison	James H. Kimberly and Family Members	Mr. and Mrs. F. Richard Meyer III
Aon Corporation	Burroughs Wellcome Fund	Mr. and Mrs. Benjamin P. Douglass	Estate of Augustine S. Hart	Thomas Kirkland	Mr. and Mrs. Anthony L. Michel
A. Watson Armour	Dr. and Mrs. Jasper Dixon Bush	Alvin Dubin Scholarship Fund	Mr. and Mrs. Robert S. Hartman	Mr. and Mrs. Clayton Kirkpatrick	Miner-Weisz Charitable Foundation
Mr. and Mrs. A. Watson Armour III	Dr. Charles A. and Victoria Bush-Joseph	Beverley Dubin	Harriet and Martin Hausman Family	Nick D. Kladis	Louis W. Mitchell
Mr. and Mrs. A. Watson Armour IV	Irene Linda Butler	Doris Duke Charitable Foundation	Health of the Public	Courtney A. Kleman	Gladys L. Montpas
Mrs. Lester Armour	Joseph V. Bychowski	Dystonia Medical Research Foundation	H. J. Heinz Company Foundation	Mr. and Mrs. Elmer Kneip	Mr. and Mrs. Edward Morris
Mrs. William Armour	Lela H. Cady	Robert Edelmann	Helene Curtis, Inc.	Bernice Knight	Sterling Morton
Mrs. Edwin N. Asmann	Dr. and Mrs. James A. Campbell	Marie B. Erikson	Estate of Dr. and Mrs. Helgeson	Harry E. Knight	Sterling Morton Charitable Trust
AT&T Foundation	Lillian M. Campbell	Leroy Eschner	William C. Helmle	Helen R. Knight	Estate of Viola H. Morton
Dr. and Mrs. Bernard Bach, Jr.	Dr. and Mrs. Richard B. Capps	Esmark Foundation	Dr. and Mrs. Frank R. Hendrickson	Henry O. Koehler	Wilhelmina Mueller
Mr. and Mrs. William T. Bacon	Cardiovascular Surgical Associates P.C.	Ethel Fanson, MD	Dr. and Mrs. Leo Henikoff	Donald A. Kohr, Jr.	Joseph J. Muenster, MD
Smith Bagley	Suzanne B. Caylor	Fetzer Institute	Mr. and Mrs. Patrick Henry	Susan G. Komen Breast Cancer Foundation - Chicago Affiliate	Claude S. Mumma, MD
Bank of America Foundation	Estate of Mrs. Alverin Cornell	Field Enterprises Charitable Corporation	Carl J. Herzog Foundation	Kroc Foundation	Marie Henrietta Mundt
Bank One	Centel Corporation	Eli and Dina Field, Larry and Barbara Field	Dr. and Mrs. Albert W. Hilker	Dr. and Mrs. Ken Nan Kuo	Muscular Dystrophy Association
Mr. and Mrs. Ralph A. Bard, Jr.	Estate of Angeline C. Chapman	Jamee and Marshall Field Foundation	Mr. and Mrs. Winston Hindle, Jr.	Lillian C. Laestadius	Myoclonus Foundation
Mr. and Mrs. Ralph A. Bard, Sr.	Chicago Bridge and Iron Company	Marshall Field and Company	Hoechst Aktiengesellschaft	Estate of Mr. John Laidlaw, Jr.	Grace L. Nahser
Barker Welfare Foundation	Chicago Lung Association	First National Bank of Chicago Foundation	Maxine B. Holderman	Jessie Spalding Landon	Nalco Foundation
Broda O. Barnes, MD	Chicago Sun-Times Charities Fund	Dr. and Mrs. Malachi J. Flanagan	Mrs. H. Earl Hoover	Mr. and Mrs. William N. Lane III	Estate of Frank Nardulli
Barr Fund	Children's Care Foundation	Mrs. Harold Florsheim	Ray P. Hoover	LaSalle Adams Fund	National Fund for Medical Education
Bayer Corporation	CJ Foundation for SIDS, Inc.	The Flynn Family	Mr. and Mrs. Harry E. Horn	LaSalle Steel Foundation	National Muscular Dystrophy Association
Beatrice Foods Co.	Dr. and Mrs. John W. Clark	The Ford Foundation	Mrs. Arthur B. Horton	Mrs. Richard W. Leach	The Nature Foundation
Francis Beidler Charitable Trust	Mr. and Mrs. W.H. Clark	Forsyth 1942 Trust	Mr. and Mrs. Arnold Horween, Jr.	Estate of Foster L. Lee	In Memory of Dr. Bernard and Jennie Nelson
Joseph C. Belden, Jr.	Clow Corporation	In Memory of Hugh T. Foster	Mr. and Mrs. Richard T. Hough	Eleanor I. Leslie, MD	Clara Nelson
Estate of Irving E. Benveniste, MD	Allan B. Coggeshall, MD	Dr. and Mrs. Jacob H. Fox	Household International	Mr. and Mrs. John Woodworth Leslie	Estate of Naomi Nelson
Otto H. Berz	Dr. and Mrs. Maynard M. Cohen	Mr. and Mrs. Richard J. Franke	HSBC – North America	Leukemia Research Foundation	Estate of Mr. Orin Newton
Leonidas H. Berry, MD	Brian J. Cole, MD, MBA	Mrs. J. Wallace Frick	Howard Hughes Medical Institute	Leukemia Society of America	George Nichols III
Harry S. Black & Allon Fuller Fund	Delbert W. Coleman	Dr. and Mrs. Stanton A. Friedberg	Mr. and Mrs. Thomas B. Hunter III	Dr. and Mrs. Julius G. Levy	Northwest Industries Foundation, Inc.
Isabella F. Blackstone	Neil Coleman Family	Fujisawa USA, Inc.	James A. Hunter, MD	Eleanor I. Leslie, MD	The Physicians of Nuclear Oncology
Estate of Thomas M. Blake	Consolidated Anti-Aging Foundation	Helene Fuld Health Trust	Charles L. Hutchinson Fund	Mr. and Mrs. John Woodworth Leslie	William F. O'Connor Foundation
Blind Service Association, Inc.	Continental Bank Foundation	Ronald H. Galowich	Illinois Bell Telephone Company	Leukemia Research Foundation	Oil-Dri Corporation of America
Block Electric Company	Max and Lorayne Cooper	GATX Corporation	Illinois Toolworks Foundation	Leukemia Society of America	Susan Catherine Oliver and Family Members
Mrs. Philip D. Block, Jr.	Dr. and Mrs. William A. Copen	Gavers Community Cancer Foundation	Mrs. Stephen L. Ingersoll	Dr. and Mrs. Julius G. Levy	Open Society Institute
Mrs. Philip D. Block, Sr.	Col. and Mrs. Henry Crown	Alice Eliza Getty	Howard Hughes Medical Institute	Michael and Susan Liff Memorial Research Foundation	Edmond and Alice Opler Foundation
Mrs. Samuel W. Block	The Cuneo Foundation	Dr. and Mrs. Steven Gitelis	Mr. and Mrs. Thomas B. Hunter III	Mr. and Mrs. John Woodworth Leslie	Orthopedic Research & Education Foundation
Sidney Bloomenthal, Ph.D.	Francis E. Curtiss	Mr. and Mrs. Robert Hixon Glore	James A. Hunter, MD	Leukemia Research Foundation	Orthopedics and Scoliosis Ltd.
The Blossom Fund	Mr. George A. Daubert	Edward and Jamie Goldberg	Charles L. Hutchinson Fund	Leukemia Society of America	Mrs. Gilbert H. Osgood
Blowitz-Ridgeway Foundation	Floyd A. Davis, MD, and Joan Rylander Davis	Sol Goldman Charitable Trust	Illinois Bell Telephone Company	Dr. and Mrs. Julius G. Levy	William K. Otis
Dorothy Porter Bodman	Fred H. Decker, MD	Dr. and Mrs. Larry J. Goodman	Illinois Toolworks Foundation	Michael and Susan Liff Memorial Research Foundation	Robert J. Overstreet, MD
Alice Bogert	Dr. and Mrs. Thomas A. Deutsch	Dr. and Mrs. William Gottschalk	Mrs. Stephen L. Ingersoll	Mr. and Mrs. John Woodworth Leslie	David & Lucile Packard Foundation
Dr. William F. and Erna C. Borchers	Dr. and Mrs. Ronald L. DeWald	Ruth A. Gove	Inland Steel-Ryerson Foundation	Mr. and Mrs. John Woodworth Leslie	S. Charles Pappageorge
Borg-Warner Foundation	Mr. and Mrs. Herbert C. DeYoung	Dr. and Mrs. John S. Graettinger	International Harvester Foundation	Mr. and Mrs. John Woodworth Leslie	Peoples Gas, Light and Coke Co.
Boehringer Ingelheim Pharmaceuticals	Dick Family Foundation	Grant Healthcare Foundation	Ioka Fund	Mr. and Mrs. John Woodworth Leslie	Mr. and Mrs. Richard S. Pepper
Mr. and Mrs. Chauncey B. Borland	Mrs. Albert B. Dick, Jr.	Paul W. Greeley, MD	Dr. Joshua J. and Mrs. Faye R. Jacobs	Mr. and Mrs. John Woodworth Leslie	Barbara and Michael Perlstein
Harriet Blair Borland	Mr. and Mrs. Albert B. Dick III	Mr. and Mrs. Jules R. Green	Robert D. and Richard Jaffee Families	Mr. and Mrs. John Woodworth Leslie	Peterborough Foundation
Wesley F. Bosworth, MD Trust	H. Street Dickerman, Jr., MD	Mrs. Charles W. Greenleaf	Jewel Foundation	Mr. and Mrs. John Woodworth Leslie	Mrs. Gordon L. Pirie
Mr. and Mrs. John W. Bowman	Mr. and Mrs. Theodore Dimitriou	The Greenwall Foundation	Harold E. and Hazel M. Johnson	Mr. and Mrs. John Woodworth Leslie	Estate of Thora L. Plummer
Ambrose & Gladys Bowyer Foundation	Ralph E. Doan	Frances H. and Roy C. Griswold	William E. Johnson	Mr. and Mrs. John Woodworth Leslie	Estelle S. Pogue
Estate of Harry Boysen, MD	Elliott and Ann Donnelley Foundation	Mr. and Mrs. Paul W. Guenzel	Daniel A. Jones	Mr. and Mrs. John Woodworth Leslie	Polk Bros. Foundation
Charles F. Brandel	Gaylord and Dorothy Donnelley Foundation	Gen. Charles C. Haffner, Jr.	Grahame Jones	Mr. and Mrs. John Woodworth Leslie	Joan W. Prentiss
Mr. and Mrs. B. A. Bridgewater, Jr.	Mr. and Mrs. Gaylord Donnelley	Haffner Foundation	Susie L. Joseph	Mr. and Mrs. John Woodworth Leslie	Prince Charitable Trusts
Hazel S. Brodie	R. R. Donnelley & Sons Company	Alice K. Hall, MD	Mr. and Mrs. Richard L. Joutas	Mr. and Mrs. John Woodworth Leslie	George W. Pulcifer
Bertha Evans Brown	Mr. and Mrs. Thomas E. Donnelley	Joan M. Hall and George J. Cotsirilos	Harry John Kane	Mr. and Mrs. John Woodworth Leslie	Hattie Sanger Pullman
Dr. and Mrs. R. Gordon Brown	Leo Burnett Company, Inc.	Richard C. and Madeline J. Halpern	Mr. and Mrs. Silas Keehn	Mr. and Mrs. John Woodworth Leslie	The Quaker Oats Foundation
Mr. and Mrs. William G. Brown	John J. Burns	Fred A. Hansen	Estate of William Keeton	Mr. and Mrs. John Woodworth Leslie	J. Tyler Rankin, MD
William L. Brown		Harris Bank Foundation	Mr. and Mrs. Dennis J. Keller	Mr. and Mrs. John Woodworth Leslie	
Mr. and Mrs. John H. Bryan			Mr. and Mrs. John P. Keller	Mr. and Mrs. John Woodworth Leslie	
Dr. and Mrs. Richard E. Buenger			W. K. Kellogg Foundation	Mr. and Mrs. John Woodworth Leslie	
			Mr. and Mrs. Thomas A. Kelly	Mr. and Mrs. John Woodworth Leslie	
			T. Lloyd Kelly Foundation	Mr. and Mrs. John Woodworth Leslie	
			Mr. and Mrs. Eugene W. Kettering	Mr. and Mrs. John Woodworth Leslie	
			Estate of Mrs. Eugene L. Kidd	Mr. and Mrs. John Woodworth Leslie	
			Kimberly-Clark Corporation	Mr. and Mrs. John Woodworth Leslie	

Honor Roll (continued)

James Nelson and Anna Louise Raymond	Mr. and Mrs. Harold Byron Smith
Michael Reese Health Trust	Mrs. Harold C. Smith
Jules J. Reginold	Dr. Joseph F. and Mary E. Smith
Mr. and Mrs. Clyde W. Reighard	Solomon A. Smith
Honorable and Mrs. Luther I. Replogle	William Clifford Smith
Mr. and Mrs. Harold Reskin	Sarah Manaster Solomon Trust
Mr. and Mrs. Robert F. Reusché	Frances M. Soukup
Mr. and Mrs. Robert J. Reynolds	Mrs. Albert Sprague
Mr. Joseph E. Rich	Mr. and Mrs. Justin A. Stanley
Roy Ringo	Stepan Company
Hugh Robertson	Mrs. Alfred Stern
Robert W. and Robert M. Roloson	S. Jay and Judith Stewart
Anthony A. Romeo, MD	Smith William Storey
Leo L. Roseman, MD	Mr. and Mrs. John G. Strange
Aaron and Iris Rosenberg	Harold L. Stuart
William Harvey Ross	L. Shirley and Jordan M. Tark Foundation
Mr. and Mrs. A. Frank Rothschild	Mr. and Mrs. E. Hall Taylor
Joseph H. & Mary Roy	J. Hall Taylor
John Ruan	Technicare Corporation
Mrs. Clive Runnells	Estate of Mrs. L. Jean Tews
Rush University Faculty Wives	Gale Thompson
Rush University Guild	Lee D. Thompson and Family
Family of Henry P. Russe, MD	Mrs. Theodore D. Tiekens
Robert A. Ryan, MD	George Tourek, D.D.S.
Mr. and Mrs. Edward L. Ryerson	Tourette Syndrome Association
Sahara Coal Company, Inc.	Mr. and Mrs. Fred. L. Turner
Salomon Smith Barney	United States Gypsum Company
Sara Lee Foundation	Mr. and Mrs. James D. Vail III
Saxena Family Foundation, Drs. Amod and Dershi Saxena	VNA Foundation
Mrs. Richard C. Scheidt	William E. Vogleback
In Memory of Robert A. Scheidt, MD	Paul W. Wagenseller
Dr. and Mrs. Robert R. Schenck	Beulah L. Wallin, MD
Ruth E. Schmidt	Emma Moore Watson
Nancy P. and John B. Schwemm	Webster-Barnes Foundation
Schweppe Foundation	Vivian Rubel Weil
Sylvio Sciarretta, MD	Mr. and Mrs. Richard Weiss
Seabury Foundation	Katherine Adams Wells
Searle Family	Lillian S. Wells Foundation, Inc.
Mr. and Mrs. Gordon Segal	Mr. and Mrs. Preston Wells
Mr. and Mrs. Richard M. Seidel	Preston A. Wells, Jr.
The Servicemaster Company	The Herbert C. and Florence M. Wenske Foundation
Stephen T. Sexton Memorial Foundation	Mr. and Mrs. B. Kenneth West
Estate of Mr. and Mrs. Peter W. Seyl, Jr.	Western Electric Fund
Shaker Family Foundation	Elsie K. White
Dr. and Mrs. Jules S. Shapiro	Albert Whitman Trust
Arch W. Shaw Foundation	Mr. and Mrs. Russell M. Wicks
Mr. and Mrs. John G. Shedd	William Blair & Company, L.L.C.
Mrs. Clyde E. Shorey	Hobart W. Williams
William D. Shorey, MD	Mrs. Benton J. Willner
Joseph Silverstein, MD	Mr. and Mrs. Edward Foss Wilson
John M. Simpson Foundation	Winona Foundation
Mr. and Mrs. Michael Simpson	Mr. and Mrs. Arthur M. Wirtz
Etta D. Sims and Beatrice M. Sims	Mr. and Mrs. Robert A. Wislow
Mrs. Edwin Joseph Smail	Mr. and Mrs. Steven W. Wolf
Smith & Nephew, Inc.	Arthur M. and Pauline Palmer Wood
Mrs. George D. Smith	Mrs. Henry Cochrane Woods
Mrs. George D. Smith II	Woods Charitable Fund
	Rollin T. Woodyatt, MD
	Mary F. S. Worcester
	World Health Organization
	Dorothy E. Yates

5,000

In 2004, Rush received more than 5,000 charitable gifts. Thanks to the support of the people and organizations behind these gifts, Rush will continue to grow, progress, provide quality care and produce life-changing results for the people we serve.



## Rush Governance (as of December 22, 2004)

### BOARD OF TRUSTEES

#### Principal Officers

Edward A. Brennan  
*Chairman*

Richard M. Jaffee  
*Vice Chairman*

Michael Simpson  
*Vice Chairman*

Larry J. Goodman, MD  
*President and Chief Executive Officer*

#### General Trustees

Hall Adams, Jr.

Edward A. Brennan

John M. Boler

William G. Brown

Peter C.B. Bynoe, Esq.

Pastora San Juan Cafferty

W.H. Clark

Michelle L. Collins

E. David Coolidge III

Susan Crown

Robert J. Darnall

Donald B. Davidson

Howard M. Dean

James W. DeYoung

John H. Dick

Thomas A. Donahoe

Christine A. Edwards

W. James Farrell

Wade Fetzter III

Larry Field

Marshall Field

Robert F. Finke

Cyrus F. Freidheim

Ronald J. Gidwitz

Sue Ling Gin

Robert Hixon Glore

Larry J. Goodman, MD

William M. Goodyear

Joan M. Hall

William K. Hall

Christie Hefner

Robert L. Heidrick

Jay L. Henderson

Marvin J. Herb

John W. Higgins

Richard M. Jaffee

John E. Jones

Silas Keehn

John P. Keller

Herbert B. Knight

Fred A. Krehbiel

Donald G. Lubin, Esq.

John W. Madigan

Marcie H. Mervis

Robert S. Morrison

Richard M. Morrow

Abby McCormick O'Neil

Perry R. Pero

John W. Rogers, Jr.

Sheli Z. Rosenberg

John F. Sandner

The Hon. Anne O. Scott

Carole Browe Segal

Charles H. Shaw

Michael Simpson

Harold Byron Smith, Jr.

Carl W. Stern

S. Jay Stewart

Pamela B. Strobel

William H. Strong

Frank J. Techar

Richard L. Thomas

John R. Willis

Richard L. Wambold

Thomas J. Wilson

Robert A. Wislow

#### Annual Trustees

Michael J. Alter

Gunnar B.J. Andersson, MD, PhD

Connie Busse Ashline

Joseph P. Bernardini, MD

Donald D. Boroian

John C. Bowling, EdD, DMin

Sharon Partington Dixon, Esq.

Margaret Faut-Callahan, DNSc, CRNA

William J. Friend

Jorge O. Galante, MD, DMSc

Catherine B. Grotelueschen, MD

William J. Hagenah

William Hayden, MD

Ronald M. Hern

Beverley J. Kroll

Karen Lamb, ND, RN

John M. Lies

The Rt. Rev. William D. Persell

Karen C. Reid

John M. Sachs, DDS

Gloria Santona, Esq.

Richard Sharfstein

Martin P. Slark

Mary Smart

#### Life Trustees

Mrs. Frederick M. Allen

Roger E. Anderson

Mrs. Bowen Blair

Edward McCormick Blair

William F. Borland

John H. Bryan

Mrs. Herbert C. DeYoung

The Rev. David A. Donovan

H. James Douglass

Bernard J. Echlin

John P. Frazee, Jr.

David W. Grainger

Stanley G. Harris, Jr.

Robert J. Hasterlik, MD

Leo M. Henikoff, MD

Mrs. Edward Hines

Thomas R. Hodgson

Edgar D. Jannotta

Mrs. William G. Karnes

Thomas J. Klutznick

Vernon R. Loucks, Jr.

The Rt. Rev. James W. Montgomery

Donald E. Nordlund

Robert A. Pritzker

Maribeth S. Rahe

Thomas A. Reynolds, Jr.

Thomas H. Roberts, Jr.

Patrick G. Ryan

John J. Shea

Robert A. Southern

E. Norman Staub

Philip W.K. Sweet, Jr.

Bide L. Thomas

Marilou von Ferstel

B. Kenneth West

H. Blair White

Arthur M. Wood, Sr.

#### Medical Staff Officers

William Hayden, MD,  
*President*

Anthony D. Ivankovich, MD,  
*President-Elect*

Robert A. Balk, MD,  
*Secretary*

Theodore J. Saclarides, MD,  
*Treasurer*

Elizabeth A. Myers, BSN, RN,  
*President*

Elizabeth (Betsy) Durso, RN,  
BSN, *President-Elect*

Carmen Avila, RN,  
*Secretary*

Sally F. Mydill, RN, C, CARN,  
BA, *Treasurer*

#### Nursing Staff Officers

Elizabeth A. Myers, BSN, RN,  
*President*

Elizabeth (Betsy) Durso, RN,  
BSN, *President-Elect*

Carmen Avila, RN,  
*Secretary*

Sally F. Mydill, RN, C, CARN,  
BA, *Treasurer*

#### Management

Larry J. Goodman, MD  
*President and Chief Executive Officer*

Peter W. Butler  
*Executive Vice President and Chief Operating Officer*

Thomas A. Deutsch, MD  
*Senior Vice President and Dean, Rush Medical College; and Provost, Rush University*

Catherine A. Jacobson  
*Senior Vice President, Finance; Chief Financial Officer; and Treasurer*

Diane M. McKeever  
*Senior Vice President, Philanthropy; Chief Development Officer; and Secretary*

Avery S. Miller  
*Senior Vice President, Corporate and External Affairs*

Lac Van Tran  
*Senior Vice President, Information Services; Chief Information Officer; and Associate Dean, Information Technology*

Kathleen G. Andreoli, DSN, RN, FAAN  
*Vice President, Academic Nursing Affairs and Dean, College of Nursing*

Charles E. Behl  
*Vice President, Revenue Cycle*

Max Douglas Brown, JD  
*Vice President, Legal Affairs; and General Counsel*

Paul M. Carvey, PhD  
*Acting Dean, The Graduate College*

Tony Davis  
*Vice President, Finance*

Rebecca Dowling, PhD, RD  
*Vice President, Support Services*

Bruce M. Elegant  
*Vice President, Rush University Medical Center; and President, Oak Park Hospital*

Brent Estes  
*Vice President, Managed Care/Programs and Services; President, Rush Health Associates*

Michelle D. Flanagan  
*Vice President, Strategic Planning, Marketing and Program Development*

James T. Frankenbach  
*Vice President, Rush University Medical Center; and President, Rush North Shore Medical Center*

Bradley G. Hinrichs  
*Vice President, Surgical Services and Women's and Children's Services*

James B. Kearns  
*Vice President, Information Technology Operations*

Jane Llewellyn, DNSc, RN, CNAA  
*Vice President, Clinical Nursing Services*

Sheri Marker  
*Vice President, Human Resources*

Ronald O. Neff  
*Vice President, Government Affairs*

John E. Trufant, EdD  
*Vice President, Academic Resources; Associate Provost, Rush University; and Dean, College of Health Sciences*

Mick P. Zdeblick  
*Vice President, Hospital Operations*

1700 West Van Buren Street  
Suite 250  
Chicago, Illinois 60612  
[www.rush.edu](http://www.rush.edu)



Non-Profit Org.  
U.S. Postage  
Paid  
Chicago, IL  
Permit No. 1207